

Pan Asian Water Solutions Limited 百益胜水务有限公司

Annual Report 2010

# SEEING OPPORTUNITIES



This Annual Report has been prepared by the Company and its contents have been reviewed by the Company's Sponsor, Collins Stewart Pte. Limited for compliance with the relevant rules of the SGX-ST. Collins Stewart Pte. Limited has not independently verified the contents of this Annual Report. This Annual Report has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this Annual Report, including the correctness of any of the statements or opinions made or reports contained in this Annual Report. The Contact person for the Sponsor is Mr Alex Tan, Managing Director, Corporate Finance, Collins Stewart Pte. Limited at 77 Robinson Road #21-02 Singapore 068896, Telephone (65) 6854 6160.

# Always Moving Ahead

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## **Our Objective**

To strengthen our presence in existing markets by giving quality products and solutions to our customers. We intend to introduce new products to meet the changing and expanding market demands. The change in the market is an opportunity to grow; we intend to penetrate other new markets and fields where our expertise and products are in demand. We are geared to meet new challenges and stay abreast with new technology for further growth and expansion as well as to maintain our strength in our present market.

## **Our Vision**

Our Goals: to seek and provide innovative, dynamic, reliable and competitive solutions to the entire aspect of the water cycle.

## **CORPORATE PROFILE**



Since 1979, Pan Asian Water Solutions Limited has gained an excellent reputation in the delivery of high quality piping system solutions for infrastructure projects within the water purification and wastewater treatment industry in the Asia Pacific region.

The Company's complete solutions encompass the thorough understanding of technical specifications, conceptualization of process design and our recommended product combination, as well as the installation technologies required for the successful completion and commissioning of the various assigned projects.

Specifically, the company operates in four business segments – potable water, wastewater, Newater, and others:

 The potable water segment includes pipelines linking raw water collection points to water purification plants, or distribution pipelines bringing clean water supply to homes and industrial buildings.

- The wastewater segment includes waste and sewer pipelines that channel the discharge of waste matter to wastewater treatment plants before discharging into the sea or routed to other users.
- The Newater segment includes pipelines relating to Newater treatment plants.
- The others segment includes pipelines installed to the oil, gas and other industries.

The Company is able to supply over 750 items of ductile iron pipes, valves, gates, couplings and other related accessories crucial for the assembly of integrated water piping solutions, which could also be customized within its in-house fabrication facilities to suit each customer's specific requirements.

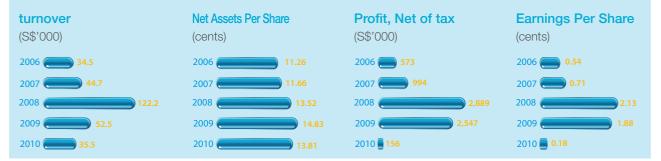
In 2010, the Group established its market in Malaysia via the acquisition of a 60% stake in PVT Engineering Pte Ltd, an engineering company specializing in water system solutions in Malaysia. Established in 1991, the company is well-known for trading in engineering products and the design, supply and installation of pumping plants and storage water tanks for water works applications.

The Group also acquired a company in Holland, Duvalco B.V. to develop markets in the European region.

During the year, the Group had also established a wholly owned subsidiary in Tianjin Eco-City, China, and signed a land use right agreement to purchase a plot of land in Tianjin Eco-City. The objective is to develop a major manufacturing and logistic facility to serve the Group's growing global needs and markets.

Today, the Company is home to about 150 employees in more than 8 offices and subsidiaries across the Asian region. The Group's customer base stretches across 14 countries including Asia, Europe, Middle East, and other parts of the world. With our proven credentials, the Company is the preferred partner for local utility authorities and private contractors engaged in the development of major water treatment projects.

### **Financial Highlights**







- 1. RICHARD KOH CHYE HENG (Chairman)
- 2. KOH EDDIE (Managing Director cum Chief Executive Officer)
- 3. INDRIATI KHOE (Non-Executive Director)
- 4. WU YU LIANG (Independent Director)
- 5. GOH BOON KOK (Independent Director)

## **CHAIRMAN'S STATEMENT**

Well-Poised for Future Growth Embarking on a Sustainable Journey

### Chairman's Statement



### DEAR VALUED SHAREHOLDERS,

FY2010 has been a challenging and transitional one for Pan Asian Water Solutions Limited ("PAWSL" or the Group).

During the year, the Group went through a series of transformations successfully despite the challenging operating environment that ensued in FY2010. The economic downturn in FY2009 have slowed down our restructuring exercise, but we forged on in FY2010 by taking effective measures to reduce our inventory and liabilities, so as to better develop our core business.

As part of our strategic plan to ensure continuity in our growth, we also took active steps to expand our operations by strengthening our research and development capabilities, foraying into new markets globally and acquiring new business units. We have even further built on our upstream processes expertise, so as to reinforce our position in the industry.

With our restructuring plans well in place, we have managed to keep within our budget and still produce profitable results in FY2010, while continuing on our sustainable journey of organic growth. This further underscores our confidence in our Group's sound fundamentals, which enables us to be well-positioned to capitalise on any emerging opportunities as the business environment improves.

### Financial Performance

During the year, the Group's revenue slipped by 32.5% to \$35.5 million in FY2010 against \$52.5 million in FY2009 as the progress of many projects were hampered or even terminated during the first half of the year. In line with decreasing revenue, gross profit dipped by 24.9% to \$7.7 million in FY2010, as compared to \$10.3 million in FY2009. Despite this, our gross profit margin continued to improve to 22% in FY2010, 2 percentage points up from 20% in the preceding year. This was largely the result of the management's decision to introduce higher margin valves products in the Group's sales product mix, which boosted the overall gross profit margin.

FY2010 was a transitional year of restructuring for the Group where we invested marketing resources to develop and promote our Duvalco's brand of valves in Malaysia, which have yielded positive results. We will make further efforts to enlarge our market share in Malaysia.

### Towards a Sustainable Future

As part of our restructuring growth plan, we have acquired two subsidiaries in Malaysia and incorporated two subsidiaries in China during the year, so as to further expand our market share in the industry. In Malaysia, we

### Chairman's Statement

have established a wholly-owned subsidiary, PA Corporation (M) Sdn Bhd, to trade in water engineering products. Subsequently in China, our 60%-owned subsidiary Duvalco Valves (Tianjin) Co. Ltd has incorporated a subsidiary, Shanghai Ji Xin Flow Control Co. Ltd in Shanghai jointly with a Chinese partner, where we hold a 60% stake in the entity. The subsidiary is focused on the business of piping systems for a variety of industries.

Concurrently, we have also acquired a 60% stake in PVT Engineering Sdn Bhd, a Malaysian company involved in the trading of engineering products and relevant turnkey water works projects.

These subsidiaries will enable us to tap on strong local talents, while working with strategic partners who have established networks that we can leverage on to expand our business footprints in the respective regions. Where capabilities are concerned, we have strengthened our downstream activities by developing various specialised water engineering products, as well as further enhancing our upstream processes. This will enable us to boost our organic growth further in the years ahead.

As for the development of our Tianjin Eco-City project, we have entered into an agreement to acquire a plot of land in the Eco-City itself to facilitate our business operations in China, so that we can reduce operational costs and increase ease of product distribution by using this as our China base. The first phase of the Tianjin Eco-City is expected to be ready by 2012.

Part of this project development will be funded by the net proceeds derived from the rights issue completed in January 2011. The success of the rights issue is testament of our shareholders' confidence in the Group.

#### **Business Outlook and Prospects**

Going forward, we expect FY2011 to be a fulfilling year for us. As our measures come into effect, we would be well-poised to tap on other arising opportunities in the market.

We will continue to explore ways to increase our profit margins. We believe that the Group would be able to experience organic growth in the years to come as we expand our business by making calculated investments.

#### Acknowledgement

On behalf of the Board of Directors, I would like to express my appreciation towards our committed management and dedicated staff for their invaluable contribution to the Group.

Last but not least, I would like to thank our business partners, associates and valued shareholders for their unwavering support towards the Group over the years, as we work together to create greater value for all our stakeholders in the years ahead.

## **BOARD OF DIRECTORS**



Richard Koh Chye Heng Executive Chairman

Appointed as the Executive Chairman from 20 March 2009, Mr Koh is responsible for the overall management of the Group's operations, as well as the formulating and implementing the Group's business strategies. As the founder and managing director of the Company from 1980 to 1991, Mr Koh was its chairman from 1991 to 2004. He resigned as a director in 2004 to pursue other business interests. From 2004 to March 2009, Mr Koh developed and managed a valve manufacturing business in the PRC, Sinzhong Valves & Fitting (Wuxi) Co., Ltd, where he is the director.



Koh Eddie Managing Director cum Chief Executive Officer

Mr Koh was appointed as the Company's Managing Director cum Chief Executive Officer on 29 May 2009. He is responsible for the overall performance of the Group. Mr Koh has extensive experience in the Group's operations and products. Mr Koh joined the Group in 1991 as the Regional Sales Manager. Over the period of 20 years, Mr Koh has held various key positions in the Group and has been instrumental in its regional expansion, Mr Koh holds a Bachelor of Engineering from National University of Singapore.

### **Board of Directors**



Goh Boon Kok Independent Non-Executive Director

Appointed as an Independent Director on 20 March 2009, A certified public accountant, Mr Goh is the principal of Goh Boon Kok & Co, an accounting firm established in Singapore since 1974. Prior to that, Mr Goh had more than 10 years of experience in both public and private sectors, including the Inland Revenue Authority of Singapore, Economic Development Board, a locally listed shipyard and USA-based multinational pharmaceutical company. He is a fellow of the Chartered Institute of Management Accountants, UK, and associate of the Chartered Institute of Secretaries and Administrators, UK. Mr Goh is also an independent director of several companies listed on the SGX-ST, including Super Coffeemix Manufacturing Limited, Magnus Energy Group Ltd and Adroit Innovations Limited.



Wu Yu Liang Independent Non-Executive Director

Appointed as an Independent Director on 20 March 2009. An advocate and solicitor for the last 25 years, Mr Wu is currently the managing director of Wu LLC, a law corporation in Singapore. He advises on corporate and commercial laws in addition to litigation work. He is also an independent director of Jiutian Chemical Group Limited and See Hup Seng Limited, companies listed on the SGX-ST.



Indriati Khoe Non-Executive Director

Appointed as a Non-Executive Director on 29 May 2009. Madam Khoe is the Finance Manager of Duvalco International Pte Ltd and Xu Jia Zu Holdings Pte Ltd, the majority shareholder to Pan Asian Water Solutions Ltd. She is also a director of VIP-Polymers Pte Ltd. Madam Khoe holds a Bachelor of Business (Finance & Economics) degree from Curtin University of Technology in Australia & a Diploma in Business Studies (Accountancy) and has over 20 years of financial management experience in the region.

## **MANAGEMENT TEAM**

### Mr Chew Khong Yuen,

Group Financial Controller

Mr Chew was appointed to the position of Group Financial Controller on 1 July 2009. He is responsible for all financial, administrative and information technology matters for the Group. Mr Chew has over 15 years of working experience in accounting and financial management in various public listed companies. Mr Chew holds a Bachelor Of Commerce (Finance) from the Flinders University of South Australia and is a member of CPA Australia.

### Mr Chee Beng Choon, Douglas,

General Manager of Sales

Mr Chee is responsible for the overall sales and marketing and business development functions of the Company, focusing primarily in the marketing and promotion of our products and services to water purification and wastewater treatment plant system providers and public utilities boards. Mr Chee oversees the maintenance of good rapport and regular contact with customers and principals, through regular product updates and sharing of best practices in the piping systems process designs and installation technologies. Mr Chee holds a Diploma in Management Studies and **Electronics and Communications** from the Singapore Institute of Management and Singapore Polytechnic respectively and has more than 17 years of experience in the industry.

### Mr Tan Kok Cheng,

Senior Manager, Sales & Operations

Mr Tan is responsible for the Company's domestic sales of the water and waste water segments. He has developed a close network of customers for the Company during his 29 years of services. Holding a pre-university qualification, Mr Tan has over 30 years of experience in the industry.

### Management Team

#### Mr Teo Yew Leong, Eric,

General Manager of Pan Asian Water Solutions Limited – Vietnam Office

Mr Teo is responsible for the overall business operations in Vietnam, focus on the domestic Water and Waste Water businesses. Mr Teo has more than 20 years of experience in the building and construction sector and has been placed with the responsibility to ensure that the subsidiary's business will grow from strength to strength. Mr Teo holds a Diploma in Sales and Marketing from the Marketing Institute of Singapore.

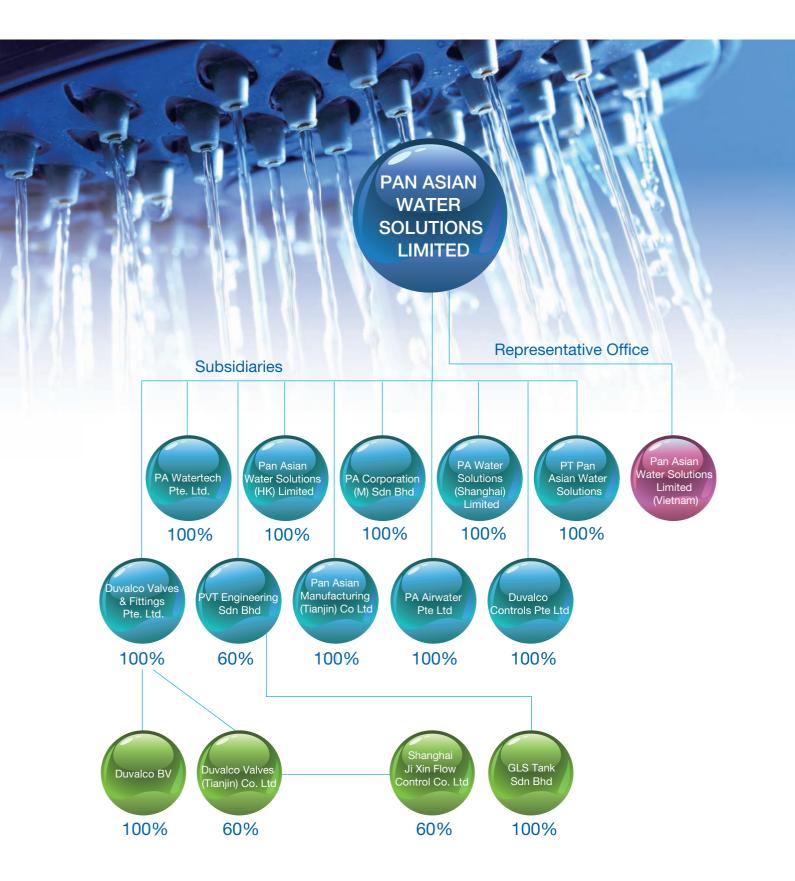
### Mr Kwan Koon Ho, Harvey,

General Manager of Pan Asian Water Solutions (HK) Limited

Mr Kwan is responsible for the subsidiary's overall sales, marketing and business developments, primarily in the marketing and promotion of our products and services to Hong Kong W.S.D., D.S.D., consultants and contractors. Mr Kwan's responsibilities include regular updates of product information to customers, ensuring prompt deliveries to customers and monitoring of stock ordering. Mr Kwan holds a Diploma in Mechanical Engineering awarded by Seneca College, Toronto, Canada and has more than 10 years of experience in the industry.

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## **GROUP STRUCTURE**



### **Group Structure**

### **Head Office:**

Pan Asian Water Solutions Limited 2 Tractor Road Singapore 627966 Tel : 65-6268 7227 Fax : 65-6268 3679 E-mail : enquiry@pawater.com.sg

### **Subsidiaries**

#### Duvalco Valves & Fittings Pte. Ltd.

2 Tractor Road Singapore 627966 Tel : 65-6265 8128 Fax : 65-6265 8028 E-mail : enquiry@dulvalco.net

#### PA Watertech Pte. Ltd.

2 Tractor Road Singapore 627966 Tel : 65-6268 7227 Fax : 65-6268 9679 E-mail : enquiry@pawatertech.com

#### Pan Asian Water Solutions (HK) Limited

Rm 1707 17/F Multifield Plaza 3-7A Prat Avenue, TST Kowloon Tel : 852-2376 2992 Fax : 852-2376 2662 E-mail : pamhk@netvigator.com

#### PA Corporation (M) Sdn Bhd

D-5-58 Block Dahlia, 10 Boulevard Lebuhraya SPRINT, PJU 6A 47400 Petaling Jaya Selangor Darul Ehsan Malaysia Tel : 60-3 7806 1415 Fax : 60-3 7725 7795

#### PA Water Solutions (Shanghai) Limited

Unit No.: #11-04 Super Ocean Finance Center Building 2067 Yan An Road (West) Shanghai 200335, PR China Tel : 86-21 6295 1208 Fax : 86-21 6295 1308 E-mail : enquiry@pawater.com.cn

#### PT Pan Asian Water Solutions

Wisma Mitra Sunter, 12th Flr Unit 12-01, Jln Yos SudarsoKav 89, Mitra Sunter Boulevard Blk C-2, Jakarta Utara 14350 Indonesia Tel : 62-21 6583 6585 Fax : 62-21 6583 6586 E-mail : enquiry@panasian.co.id

#### PVT Engineering Sdn Bhd GLS Tank Sdn Bhd

D-5-58 Block Dahlia, 10 Boulevard Lebuhraya SPRINT, PJU 6A 47400 Petaling Jaya Selangor Darul Ehsan Malaysia Tel : 60-3 7806 1415 Fax : 60-3 7725 7795

#### Pan Asian Manufacturing (Tianjin) Co Ltd

Unit No.: #11-04 Super Ocean Finance Center Building 2067 Yan An Road (West) Shanghai 200335 PR China Tel : 86-21 6295 1208 Fax : 86-21 6295 1308 E-mail : enquiry@pawater.com.cn

#### Duvalco BV

Planckstraat 43, 3316 GS Dordrecht, The Netherlands Tel : 31-(0) 78 6 54 52 50 Fax : 31-(0) 78 6 54 52 60 E-mail : enquiry@dulvalco.net

#### PA Airwater Pte Ltd

2 Tractor Road Singapore 627966 Tel : 65-6268 7227 Fax : 65-6268 9679

#### **Duvalco Controls Pte Ltd**

2 Tractor Road Singapore 627966 Tel : 65-6268 7227 Fax : 65-6268 9679 E-mail : enquiry@dulvalco.net

(1) Shanghai Ji Xin Flow Control Co. Ltd is held by Duvalco Valves (Tianjin) Co Ltd

### Held through a subsidiary

#### Duvalco Valves (Tianjin) Co. Ltd

Unit No.: #11-04 Super Ocean Finance Center Building 2067 Yan An Road (West) Shanghai 200335 PR China Tel : 86-21 6295 1208 Fax : 86-21 6295 1308 E-mail : enquiry@pawater.com.cn

### Shanghai Ji Xin Flow Control Co. Ltd<sup>(1)</sup>

Unit No.: #11-04 Super Ocean Finance Center Building 2067 Yan An Road (West) Shanghai 200335 PR China Tel : 86-21 6295 1208 Fax : 86-21 6295 1308 E-mail : enquiry@pawater.com.cn

### **Representative Office**

### Pan Asian Water Solutions Limited (Vietnam) 115 Phan Xich Long, Ward 7

District PhuNhuan Ho Chi Minth City Vietnam Tel : 848-5177343 Fax : 848-817 4375 E-mail : panasian.vietnam@hcm.vnn.vn



## SUPPORTING THE ENTIRE WATER CYCLE



## **OPERATIONS REVIEW**



FY2010 was a year of volatility to Pan Asian Water Solutions Ltd, where we witnessed several events that posed challenges to the economic recovery. As our operating conditions in the industry continued to remain competitive, we have taken active steps to restructure our business to become more lean and nimble. Our efforts have managed to bring out a few bright spots in our performance, despite a short-term adverse effect on the bottom line.

During the year, we reported a decrease in our inventories from \$6.6 million in FY2009 to \$4.1 million in FY2010 due to an improvement in the turnover cycle. The Group's Total Liabilities reduced from \$15.0 million in FY2009 to \$11.4 million in FY2010. Other income credits also surged by 68.3% from \$0.8 million in FY2009 to \$1.3 million in FY2010 as a result of the reversal of allowance made for inventory, and government grant income.

Despite the challenging operating environment, the Group reported an increase in sales from our new sales territory in Malaysia. However, this was partially offset by the decrease in sales from our Vietnam, Hong Kong and Singapore operations. As a result, the Group's revenue dipped by 32.5% to \$35.5 million in FY2010 against \$52.5 million in the previous year.

Consequently, our gross profit dipped 24.9% to \$7.7 million in FY2010 as compared to \$10.3 million in FY2009. Despite this, we saw our gross profit margin improve by 2 percentage points from 20% in FY2009 to 22% in FY2010. This was mainly due to the launch of additional higher margin valves products as part of our sales product offering.

Group marketing and distribution cost increased by 32.0% at \$4.1 million in FY2010 against \$3.1 million for FY2009 as we ramped up efforts to promote our products in the overseas markets such as Malaysia and Holland. Separately, we reaped the benefit of decreased administrative expenses from \$4.5 million in FY2009 to \$4.1 million in FY2010 as a result the disposal of our 51% stake in subsidiary Teacly (S) Pte Ltd in FY2009.



### **Operations Review**









Finance costs for FY2010 were halved at \$135,000 as compared to \$271,000 in FY2009 mainly attributed to lower sales activities that were dependent on trade financing as well as a repayment of our term loan. Concurrently, other charges were up from \$58,000 in FY2009 to \$537,000 in FY2010. This was the result of an amortisation of intangible assets and foreign exchange losses during the reporting year.

### Segmental and Geographical Performance

The challenging operating environment amidst an uncertain economic recovery has somewhat affected the Group's major business segments, even as we undergo a restructuring exercise during the year. As a result, revenue from the Portable Water segment dipped from \$37.5 million in FY2009 to \$27.9 million in FY2010. Revenue from the Wastewater segment also reported a drop from \$4.7 million in FY2009 to \$2.7 million in FY2010. Where the NEWater segment is concerned, the Group registered a decrease in revenue for this segment to \$0.6 million in FY2010 against \$2.4 million in FY2009.

During the year, the Group continued to promote our new AirWater water dispenser product. We are currently at the final stage of launching this new product with plans to market it under our new subsidiary, PA Airwater Pte Ltd. This marketing plan added to our marketing and distribution costs. Despite this, the positive results yielded from the preliminary marketing programme have made this a worthwhile investment. We are confident that this new product will be a success going forward and will be able to help us generate additional income in the near future.

Geographically, we witnessed growth in certain markets such as Malaysia where we invested substantial efforts and resources to promote sales of our products in the country. Our efforts have resulted in initial market acceptance of our products in the local market.

However, our Singapore, Vietnam, and Hong Kong operations reported a dip in revenue due to fewer business opportunities. Our China operations managed to maintain its performance.





Our Board of Directors and Management are committed to maintaining a high standard of corporate governance to protect the interests of our shareholders and enhance the performance of the Company and its subsidiaries ("Group").

This Report describes the Company's corporate governance processes and structures that were in place throughout the financial year 2010, with specific reference to the principles and guidelines of the Code of Corporate Governance 2005 ("Code") and where applicable the Catalist Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").

### **BOARD MATTERS**

### The Board's Conduct of Its Affairs

Principle 1: Every company should be headed by an effective Board to lead and control the company. The Board is collectively responsible for the success of the company. The Board works with Management to achieve this and the Management remains accountable to the Board

The Board comprises five directors of whom two Executive Directors, one Non-Executive Director and two Independent Directors. Together, the Directors bring a wide range of business, legal and financial experiences and expertise relevant to the Group.

Richard Koh Chye Heng	Executive Chairman
Koh Eddie	Managing Director cum Chief Executive Officer
Wu Yu Liang	Independent Director
Goh Boon Kok	Independent Director
Indriati Khoe	Non-Executive Director

The Board's key responsibilities include providing leadership and supervision to the Management of the Company and the subsidiaries with a view to protecting shareholders' interests and enhancing long-term shareholder value.

The Board's principal responsibilities are to:

- a) guide the formulation of the Group's overall long-term strategic objectives and directions. This includes setting the Group's policies and strategic plans and monitoring the achievement of these corporate objectives;
- b) establish goals for management and monitor the achievement of these goals;
- c) ensure management leadership's high quality, effectiveness and integrity; and
- d) review internal controls, risk management, financial performance and reporting compliance.

The Board has adopted a set of internal controls and guidelines which set out authority and approval procedures and limits for investments and divestments, capital expenditure and cheque signatory arrangements.

The Board conducts scheduled meetings at least four times a year to coincide with the announcement of the Group's half-year and full-year results. Ad-hoc meetings are convened as and when they are deemed necessary in between the scheduled meetings to deliberate on strategic matters and policies including significant acquisitions and disposals, annual budget, review of the performance of the business and any significant transactions or corporate developments. At the meetings of the Board the Directors are free to discuss and openly challenge the views presented by Management and other Directors. The decision making process is an objective one.

The Company's Articles of Association provide for the Board to convene meetings via teleconferencing and electronic means. In lieu of physical meetings, written resolutions were also circulated for approval by members of the Board.

The number of Board and Board Committee meetings held during the financial year ended 31 December 2010 and the attendance of each Director are as follows:-

		Audit	Nominating	Remuneration
	Board	Committee	Committee	Committee
Number of meetings	4	4	2	2
Richard Koh Chye Heng	4	NA	NA	NA
Koh Eddie	4	NA	NA	NA
Goh Boon Kok	4	4	2	2
Wu Yu Liang	4	4	2	2
Indriati Khoe	4	4	2	2
Koh Eddie Goh Boon Kok Wu Yu Liang	4 4 4	NA 4 4	NA 2 2	NA 2 2

The Board is supported by key board committees namely, Audit Committee ("AC"), Remuneration Committee ("RC") and Nominating Committee ("NC") to which are delegated specific key roles and responsibilities.

The Company will provide a formal letter to newly appointed Directors upon their appointment setting out their statutory duties and responsibilities as Directors. All new and existing Directors are provided with background information about the Group's history and core values, its strategic direction and corporate governance practices as well as industry specific knowledge.

Board members are also encouraged to attend seminars and receive training to improve themselves in the discharge of their duties and responsibilities as Directors. The Company works closely with professionals to provide Directors with information relating to changes in relevant laws, regulations and accounting standards.

#### **Board Composition and Balance**

Principle 2: There should be a strong and independent element on the Board, which is able to exercise objective judgement on corporate affairs independently, in particular, from Management. No individual or small group of individuals should be allowed to dominate the Board's decision making.

The Company endeavours to maintain a strong and independent element on the Board. The criterion of independence is based on the definition given in the Code. The Independent Directors have confirmed that they do not have any relationship with the Company, its related companies or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement with a view to the best interests of the Group. The NC has reviewed and determined that the Independent Directors namely Mr Goh Boon Kok and Mr Wu Yu Liang are independent. The independence of each Director is reviewed annually by the NC.

A new director is appointed by the Board after the NC has reviewed and recommended his/her appointment.

The Board is of the opinion that its current size and composition is appropriate for decision making, taking into account the scope and nature of the Group's operations. The Board members provide a range of core competencies in accounting, finance, legal, business management experience and expertise and industry knowledge that provide effective direction for the Group.

The Company has complied with the recommendation under the Code for Independent Directors making up at least one-third of the Board.

The profiles of the Directors are found on pages 7 and 8 of this Annual Report.

#### **Chairman and Chief Executive Officer**

Principle 3: There should be a clear division of responsibilities at the top of the company on the working of the Board and the executive responsibility of the company's business which will ensure a balance of power and authority, such that no one individual represents a considerable concentration of power

The Code of Corporate Governance states that the roles of the Chairman and the Chief Executive Officer should in principle be separated to ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision making.

The roles of the Chairman and Chief Executive Officer are undertaken by separate persons so as to create a clear division of responsibilities.

Mr Richard Koh Chye Heng, founder and Executive Chairman of the Company, is to develop the business, formulate and implement the business strategies of the Group.

Mr Koh Eddie, Managing Director cum Chief Executive Officer of the Company will be responsible for the day-to-day management and operations of the Group. There is no concentration of power as the Group is run objectively on a transparent basis as the Board feels that there is adequate representation of independent and non Executive Directors on the Board.



Our Executive Chairman is guided by recommendations provided by the Chairman of the AC, Chairman of the NC, Chairman of the RC, Group Financial Controller and the Company Secretary and responsible for, among others,

- (a) lead the Board to ensure its effectiveness on all aspects of its role;
- (b) direct meetings of the Board and set Board meeting agenda in consultation with the Company's senior management;
- (c) promote high standards of corporate governance and assist in ensuing compliance of the Company's guidelines on corporate governance;
- (d) ensure effective communication with its shareholders; and
- (e) facilitate effective contribution of non-executive directors.

The Chief Executive Officer cum Managing Director is the most senior executive in the Company and has full executive responsibilities over the operations for the Group.

Both the Executive Chairman and Chief Executive Officer cum Managing Director exercise control over quality, quantity and timeliness of the flow of information between management and the Board.

#### **Board Membership**

### Principle 4: There should be a formal and transparent process for the appointment of new Directors to the Board

All the NC members are non executive Directors, the majority of whom are independent of management.

Chairman : Wu Yu Liang Member : Goh Boon Kok Member : Indriati Khoe

The Chairman of the NC is independent and is not associated in any way with the substantial shareholders of the Company.

The NC is established for the purposes of ensuring that there is a formal and transparent process for all board appointments. It has adopted written terms of reference defining its membership, administration and duties.

The duties and responsibilities of the NC are as follows:

- a) To determine the criteria for the appointment of new Directors;
- b) To set up a process for the selection of such appointment;
- c) To review nominations for the appointment of Directors to the Board;
- d) To make recommendations to the Board on all board appointments;
- e) To re-nominate Directors having regard to the director's contribution and performance;
- f) To determine annually whether or not a Director is independent; and
- g) To make recommendation to the Board the performance criteria and appraisal process to be used for the evaluation of the individual Directors as well as the effectiveness of the Board as a whole, which criteria and process shall be subject to Board's approval.

The Articles of Association of the Company currently require one-third of the Directors to retire and subject themselves to re-election by the shareholders at every Annual General Meeting ("AGM"). In addition, all Directors of the Company shall retire from office at least once every three years.

Details of the Board members' qualifications and experience are found on pages 7 and 8.

The NC has recommended that Mr Wu Yu Liang who is retiring under Article 107 of the Company's Articles of Association and Mr Goh Boon Kok who has attained the age of 70 years is to be re-appointed annually pursuant to Section 153(6) of the Companies Act, Cap. 50 at the forthcoming AGM, to be re-elected and re-appointed respectively.

The retiring directors have offered themselves for re-election/re-appointment. The Board has accepted the recommendations of the NC.

The dates of initial appointment and re-election of the Directors are set out below:-

Director	Position	Date of Initial Appointment	Date of Last Re-election
Richard Koh Chye Heng	Executive Chairman	26 May 2008	22 April 2010
Koh Eddie	Managing Director cum Chief Executive Officer	1 December 1989	22 April 2010
Wu Yu Liang	Independent Director	20 March 2009	23 April 2009
Goh Boon Kok	Independent Director	20 March 2009	23 April 2009
Indriati Khoe	Non-Executive Director	29 May 2009	22 April 2010



#### **Board Performance**

Principle 5: There should be a formal assessment of the effectiveness of the Board as a whole and the contribution by each Director to the effectiveness of the Board

The NC has established an appraisal process to assess the performance and effectiveness of the Board as a whole as well as the contribution of individual Directors. It focuses on a set of criteria which include the evaluation of the size and composition of the Board, the Board's access to information, Board process and accountability, Board performance in relation to discharging its principal responsibilities and the Directors' standard of conduct.

The NC reviews and determines the independence of each Director and assesses the effectiveness of the Board as a whole and of individual Directors. The NC has reviewed and assessed the effectiveness of the Board based on the criteria approved by the Board. The NC is of the opinion that each member of the Board had been effective during the year 2010 having regard to the active participation of each Board member during each Board and Committee meeting.

#### Access to Information

Principle 6: In order to fulfill their responsibilities, Board members should be provided with complete, adequate and timely information prior to Board meetings and on an on-going basis

The Board is furnished with Board papers prior to a Board meeting. These papers are issued in sufficient time to enable the Directors to obtain additional information or explanations from the Management, if necessary. The Board papers include minutes of the previous meeting, reports relating to investment proposals, budgets, financial results announcements, and reports from various committees, internal and external auditors.

The Directors may communicate directly with the Management team and the Company Secretary on all matters whenever they deem necessary. The Company Secretary attends most of the Board and Board Committee meetings and is responsible for recording minutes of the proceedings.

The Company currently does not have a formal procedure for Directors to seek independent and professional advice in the furtherance of their duties. However, Directors may, on a case-to-case basis, propose to the Board for such independent and professional advice, at the Company's expense.

### **REMUNERATION MATTERS**

#### **Procedures for Developing Remuneration Policies**

Principle 7: There should be a formal and transparent procedure for fixing the remuneration packages of individual Directors. No Director should be involved in deciding his own remuneration

The RC is established for the purposes of ensuring that there is a formal and transparent procedure for fixing the remuneration packages of individual Directors. The overriding principle is that no Director should be involved in deciding his own remuneration. The RC has adopted written terms of reference that defines its membership, roles and functions and administration.

The members of the RC are:-

Chairman : Wu Yu Liang Member : Goh Boon Kok Member : Indriati Khoe

All of the RC members are non executive Directors, majority of whom are independent of management. The RC has experience in the field of executive compensation. The RC may seek professional advice where necessary.

The duties and responsibilities of the RC are as follows:

- a) To review and recommend to the Board in consultation with senior Management a framework of remuneration for Executive Directors, Chief Executive Officer ("CEO") and senior Management staff;
- b) To review the remuneration packages of all managerial staff, if any, that are related to any of the executive Directors or CEO; and
- c) To recommend to the Board in consultation with senior Management and the Chairman of the Board, the Executives' and other Employees' incentive schemes.

### Level of Mix of Remuneration

Principle 8: The level of remuneration should be appropriate to attract, retain and motivate the Directors needed to run the Company successfully but companies should avoid paying more for this purpose. A significant proportion of the remuneration especially that of Executive Directors, should be linked to corporate and individual performance

The RC reviews the remuneration of all Directors and key executives and approves recommendations on remuneration policies and packages for such persons. The review covers all aspects of remuneration including but not limited to Directors' fees, salaries, allowances, bonuses, options and benefits-in-kind.

The remuneration of Executive Chairman Mr Richard Koh Chye Heng is based on Service Agreement dated 20 March 2009 and the Service Agreement is for a period of three years with effect from 20 March 2009.

The remuneration of Managing Director cum Chief Executive officer of Mr Koh Eddie is based on Service Agreement dated 29 May 2009 and the Service Agreement is for a period of two years with effect from 29 May 2009.

The Independent Directors are paid Directors fees for their efforts and time spent, responsibilities and contribution to the Board, subject to approval by shareholders at the Annual General Meeting.

Annual reviews are carried out by the RC to ensure that key executives are appropriately rewarded, having due regard to the financial and commercial health and business needs of the Group.



### **Disclosure on Remuneration**

Principle 9: Each company should provide clear disclosure of its remuneration policy, level and mix of remuneration, and the procedures for setting remuneration, in the Company's annual report. It should provide disclosure in relation to its remuneration policies to enable investors to understand the link between remuneration paid to Directors and key executives and performance

The breakdown of remuneration of the Directors and key management staff of the Company for the year ended 31 December 2010 is set out below:

#### Remuneration Band up to S\$250,000

	Fixed Salary/		Other
Name	Fees	Variable	Benefits
Independent Directors			
Goh Boon Kok	100%	_	_
Wu Yu Liang	100%	-	-
Non-Executive Director			
Indriati Khoe	100%		
Key Management Staff			
Chee Beng Choon, Douglas	96%	3%	1%
Tan Kok Cheng	51%	48%	1%
Chew Khong Yuen	97%	3%	-
Lim Ban Heng	100%	-	-
Teo Yew Leong, Eric	100%	-	-
Kwan Koon Ho, Harvey	82%	18%	-

### Remuneration Band from S\$250,001 to S\$500,000

	Fixed Salary/		Other
Name	Fees	Variable	Benefits
Executive Directors			
Richard Koh Chye Heng	67%	16%	17%
Koh Eddie	69%	20%	11%

The remuneration of the Directors and key executives is reviewed by the RC and is disclosed in the Annual Report. The Board is of the opinion that it is not necessary to invite the shareholders to approve the Board's annual remuneration report and policy.

### ACCOUNTABILITY AND AUDIT

### Accountability

Principle 10: The Board should present a balanced and understandable assessment of the Company's financial performance, position and prospects

For the financial performance reporting via the SGXNET announcement to SGX-ST and the Annual Report to the shareholders, the Board has a responsibility to present a fair assessment of the Group's financial performance and position including the prospects of the Group.

The Board ensures that the Management maintains a sound system of internal control to safeguard the shareholders' investment and the Group's assets.

The Management provides all members of the Board with a quarterly management report. The Board members review the quarterly management report and meet to approve the Group's half-year and full year financial results. All Board papers are given prior to any Board meeting to facilitate effective discussion and decision making.

### Audit Committee

Principle 11: The Board should establish an Audit Committee ("AC") with written terms of reference which clearly set out its authority and duties

The AC comprises three members, all of whom are Non-Executive, majority of whom are independent of management.

Chairman : Goh Boon Kok Member : Wu Yu Liang Member : Indriati Khoe

The members have the appropriate accounting or related financial management experience or expertise.

The Board is of the opinion that the members of the AC have sufficient financial management and expertise and experience in discharging their duties and responsibilities.

The role of the AC is to assist the Board in discharging its responsibilities to safeguard the Company's assets, maintain adequate accounting records, develop and maintain effective systems of internal controls.



The functions and responsibilities of the AC include the following:

- a) To review the audit plan, system of internal accounting controls and the audit report with the external auditors;
- b) To review the assistance given by the Company's officers to the external auditors;
- c) To review the independence and objectivity of the external auditors annually;
- d) To nominate external auditors for re-appointment;
- e) To review the financial statements of the Company and the half year and full year financial results and the respective announcements before submission to the Board of Directors;
- f) To review significant financial reporting issues and judgments having regard to the requirements of the Listing Manual of the SGX-ST; and
- g) To review and approve interested person transactions.

In discharging the above duties, the AC confirms that it has full access to and co-operation from Management and is given full discretion to invite any Director or Executive Director to attend its meetings. In addition, the AC has also been given reasonable resources to enable it to perform its functions properly.

The AC meets with the external auditors separately, at least once a year, without the presence of Management.

The AC has conducted an annual review of the volume of non-audit services rendered by the external auditors to the Group to satisfy itself that the nature and extent of such services will not prejudice the independence and objectivity of the auditors before recommending their re-nomination to the Board.

The Company has put into place a whistle-blowing framework, endorsed by the Audit Committee, where employees of the Company may, in confidence, raised concerns about possible corporate improprieties in matters of financial reporting or other matters.

#### Internal controls

### Principle 12: The Board should ensure that the Management maintains a sound system of internal controls to safeguard the shareholders' investments and the Company's assets

The Board believes that, in the absence of any evidence to the contrary, the system of internal controls maintained by the Company's Management provides reasonable assurance against material financial misstatements or loss and includes the safeguarding of assets, the maintenance of proper accounting records, the reliability of financial information, compliance with appropriate legislation, regulation and best practices and the identification and management of business risks.

The Board notes that no system of internal control can provide absolute assurance against the occurrence of material errors, poor judgement in decision-making, human error, fraud or other irregularities.

### **Internal Audit**

Principle 13: The Company should establish an internal audit function that is independent of the activities it audits

The role of the internal auditors is to assist the Audit Committee to ensure that the Company maintains a sound system of internal controls by regular monitoring of key controls, conducting audits of high risk areas and undertaking investigations as directed by the Audit Committee.

The internal audit department plans its review in consultation with, but independent of management and its plan is submitted to and approved by the Audit Committee.

The internal auditors' primary line of reporting is to the chairman of the Audit Committee and to the Group Financial Controller on administrative matters. The results of the Internal Audit Department's findings are also shared with the external auditors to assist them in their audit planning and also for them to perform further checks on the areas identified that require improvement.

During the year, the internal auditors carried out internal audit for the Duvalco Valves (Tianjin) Co. Ltd. This finding was presented to the Audit Committee.

### **Communication with Shareholders**

### Principle 14: Companies should engage in regular, effective and fair communication with shareholders

The Company endeavours to communicate regularly, effectively and fairly with its shareholders.

The Board ensures that materials and information helpful to shareholders are released on a timely basis. All announcements are communicated to the shareholders through SGXNET.

### Principle 15: Companies should encourage greater shareholder participation at Annual General Meetings, and allow shareholders the opportunity to communicate their views on various matters affecting the Company

The AGM is the principal forum for dialogue with shareholders. There is an open question and answer session at which shareholders may raise questions or share their views regarding the proposed resolutions and the Company's businesses and affairs.

In addition, the Chairmen of the respective committees and the external auditors will be present at the AGM to address any queries from the shareholders.



### **DEALINGS IN SECURITIES**

[Catalist Rule 1204(18)]

The Company has set out guidelines to the Directors and key executives of the Group in relation to dealings in the Company's securities. These guidelines prohibit the Directors and key executives from dealing in the listed securities of the Group while in possession of material or price sensitive information and during the period commencing one month before the announcement of the Company's half-year and full-year financial results and ending on the date of announcement of the relevant financial results.

All Directors and key executives of the Company are also advised to observe insider trading laws at all times even when dealing in the Company's securities within the permitted trading period.

### INTERESTED PERSON TRANSACTIONS POLICY

[Catalist Rule 907]

The Company has adopted an internal policy in respect of any transactions with interested persons and has set out the procedures for review and approval. The Audit Committee has reviewed the interested person transactions for the financial year 2010 conducted pursuant to the shareholders' mandate obtained in accordance with Chapter 9 of the Catalist Listing Manual of the Singapore Exchange Securities Trading Limited and is satisfied that the transactions were on normal commercial terms.

The aggregate value of interested person transactions entered into during the financial year 2010 pursuant to Rule 920 is as follows:

	Aggregate value of	
	all interested person	Aggregate value of
	transactions during the	all interested person
	financial year under review	transactions conducted
	(excluding transactions	under shareholders'
	less than \$100,000 and	mandate pursuant to
	transactions conducted under	Rule 920 (excluding
	shareholders' mandate	transactions less than
Name of interested person	pursuant to Rule 920)	\$100,000)
Duvalco International Pte Ltd	-	-
Sin Zhong Valves & Fittings (Wuxi) Co Ltd	\$546,840	\$721,811

### **RISK MANAGEMENT**

[Catalist Rule 1204(B)(IV)]

The Company regularly reviews and improves its business and operational activities to identify areas of significant business risks as well as take appropriate measures to control and mitigate these risks. The Company reviews all significant control policies and procedures and highlights all significant matters to the Audit Committee and Board.

### MATERIAL CONTRACTS

[Catalist Rule 1204(8)]

There were no material contracts of the Company or any of its subsidiary companies involving the interests of the Managing Director, each Director or controlling shareholder, either still subsisting at the end of the financial year or entered into since the end of the previous financial year.

### **NON-AUDIT FEES**

[Catalist Rule 1204(6)(A)]

In compliance with Rule 1204(6)(A) of the Catalist Rules, there was no significant non-audit fee paid to the auditors, RSM Chio Lim LLP, for the year under review.

### **CATALIST SPONSOR**

[Catalist Rule 1204(20)]

In compliance with Rule 1204(20) of the Catalist Rules, \$70,000 was paid to the Sponsor, Collins Stewarts Pte. Limited in respect of the rights issue completed in January 2011. Save as disclosed, there was no other non-sponsor fee paid to the Sponsor for the year under review.



The directors of the company are pleased to present their report together with the audited financial statements of the company and of the group for the reporting year ended 31 December 2010.

### 1. DIRECTORS AT DATE OF REPORT

The directors of the company in office at the date of this report are:

Richard Koh Chye Heng Koh Eddie Goh Boon Kok Wu Yu Liang Indriati Khoe

### 2. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES

Neither at the end of the reporting year nor at any time during the reporting year did there subsist any arrangement whose object is to enable the directors of the company to acquire benefits by means of the acquisition of shares or debentures in the company or any other body corporate.

### 3. DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

The directors of the company holding office at the end of the reporting year had no interests in the share capital and debentures of the company and related corporations as recorded in the register of directors' shareholdings kept by the company under section 164 of the Companies Act, Cap. 50 except as follows:

Name of directors and companies in which interests are held	At beginning of the reporting year	Deemed interest At end of the reporting year	At 21 January 2011
In the company	Numbe	r of shares of no pa	r value
Koh Eddie	100,000,000	93,750,000	140,625,000
Richard Koh Chye Heng	100,000,000	93,750,000	140,625,000
		Direct interest	
Name of directors and	At beginning of	At end of the	At
companies in which interests are held	the reporting year	reporting year	21 January 2011
In the company	Numbe	r of shares of no pa	r value
Goh Boon Kok	-	2,150,000	3,225,000
Wu Yu Liang	-	2,150,000	3,225,000

		Direct inte	rest
		At beginning	At end
		of the	of the
	1	reporting year	reporting year
In the parent company			
– Xu Jia Zu Holdings Pte. Ltd.	N	umber of shares of	no par value
Koh Eddie		750,052	750,052
Richard Koh Chye Heng -		-	750,050
-		1 <sup>(A)</sup>	1 <sup>(A)</sup>
		Deemed interest	
Name of directors and	At beginning of	At end of the	At
companies in which interests are held	the reporting year	reporting year	21 January 2011
In the Company	Number of warrants		
Koh Eddie	-	-	46,875,000
Koh Eddie Richard Koh Chye Heng -	-	-	46,875,000 46,875,000
	-	_ _ Direct interest	
Richard Koh Chye Heng -	- - At beginning of	- Direct interest At end of the	
	- At beginning of the reporting year		46,875,000
Richard Koh Chye Heng - Name of directors and companies in which interests are held	the reporting year	At end of the reporting year	46,875,000 At 21 January 2011
Richard Koh Chye Heng - Name of directors and	the reporting year	At end of the	46,875,000 At 21 January 2011
Richard Koh Chye Heng - Name of directors and companies in which interests are held	the reporting year	At end of the reporting year	46,875,000 At 21 January 2011

By virtue of section 7 of the Companies Act, Cap. 50, Koh Eddie and Richard Koh Chye Heng are deemed to have an interest in all the related corporations of the company.

(A) Included Richard Koh Chye Heng, is holding 1 golden share in Xu Jia Zu Holdings Pte Ltd at the beginning and end of the reporting year and by virtue of Xu Jia Zu Holdings Pte Ltd's Memorandum & Articles of Association, he is deemed to, or have the ability to exercise dominant influence over the parent company as well as the listed company.



### 4. CONTRACTUAL BENEFITS OF DIRECTORS

Since the beginning of the reporting year, no director of the company has received or become entitled to receive a benefit which is required to be disclosed under section 201(8) of the Companies Act, Cap. 50, by reason of a contract made by the company or a related corporation with the director or chief executive officer or controlling shareholder or with a firm of which he is a member, or with a company in which he has a substantial financial interest except as disclosed in the financial statements. A director of the company received remuneration from related corporation in her capacity as an officer of the parent corporation.

There were certain transactions (shown in the financial statements) with corporations in which certain directors have an interest.

### 5. OPTIONS TO TAKE UP UNISSUED SHARES

During the reporting year, no option to take up unissued shares of the company or any corporation in the group was granted.

### 6. OPTIONS EXERCISED

During the reporting year, there were no shares of the company or any corporation in the group issued by virtue of the exercise of an option to take up unissued shares.

### 7. UNISSUED SHARES UNDER OPTION

At the end of the reporting year, there were no unissued shares of the company or any corporation in the group under option.

### 8. INDEPENDENT AUDITORS

The independent auditors, RSM Chio Lim LLP, have expressed their willingness to accept re-appointment.

### 9. AUDIT COMMITTEE

The members of the audit committee at the date of this report are as follows:

Goh Boon Kok	(Chairman)
Indriati Khoe	(Non-executive director)
Wu Yu Liang	(Independent and non-executive director)

The audit committee performs the functions specified by section 201B(5) of the Companies Act. Among other functions, it performed the following:

- Reviewed with the independent external auditors their audit plan;
- Reviewed with the independent external auditors their evaluation of the company's internal accounting control, and their report on the financial statements and the assistance given by the company's officers to them;
- Reviewed with the internal auditors the scope and results of the internal audit procedure;
- Reviewed the financial statements of the group and the company prior to their submission to the directors of the company for adoption and
- Reviewed the interested person transaction (as defined in Chapter 9 of the Listing Manual of SGX)

Other functions performed by the audit committee are described in the report on corporate governance included in the annual report. It also includes an explanation of how independent auditors objectivity and independence is safeguarded where the independent auditors provide non-audit services.

The audit committee has recommended to the board of directors that the independent auditors, RSM Chio Lim LLP, be nominated for re-appointment as independent auditors at the next annual general meeting of the company.

### **10. SUBSEQUENT DEVELOPMENTS**

Save as disclosed in the notes to the financial statements, there are no significant developments subsequent to the release of the group's and the company's preliminary financial statements, as announced on 1 March 2011, which would materially affect the group's and the company's operating and financial performance as of the date of this report.

On Behalf of The Directors

Richard Koh Chye Heng Director

Koh Eddie Director

4 April 2011



In the opinion of the directors,

- (a) the accompanying consolidated statement of comprehensive income, statement of financial position, statement of changes in equity, consolidated statement of cash flows, and notes thereto are drawn up so as to give a true and fair view of the state of affairs of the company and of the group as at 31 December 2010 and of the results and cash flows of the group and changes in equity for the company and of the group for the reporting year then ended; and
- (b) at the date of this statement there are reasonable grounds to believe that the company will be able to pay its debts as and when they fall due.

The board of directors approved and authorised these financial statements for issue.

On Behalf of The Directors

Richard Koh Chye Heng Director

Koh Eddie Director

4 April 2011



## **INDEPENDENT AUDITORS' REPORT**

To the Members of PAN ASIAN WATER SOLUTIONS LIMITED (Registration No: 197902790N)

### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the accompanying financial statements of Pan Asian Water Solutions Limited and its subsidiaries (the group) set out on pages 38 to 108, which comprise the statements of financial position of the group and the company as at 31 December 2010, and the statement of comprehensive income, statement of changes in equity and statement of cash flows of the group, and statement of changes in equity of the company for the reporting year then ended, and a summary of significant accounting policies and other explanatory notes.

### MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair statement of comprehensive income and statements of financial position and to maintain accountability of assets.

### INDEPENDENT AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **INDEPENDENT AUDITORS' REPORT**

To the Members of PAN ASIAN WATER SOLUTIONS LIMITED (Registration No: 197902790N)

### **OPINION**

In our opinion, the consolidated financial statements of the group and the statement of financial position and the statement of changes in equity of the company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the group and company as at 31 December 2010 and the results, changes in equity and cash flows of the company for the reporting year ended on that date.

### **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

In our opinion, the accounting and other records required by the Act to be kept by the company and by those subsidiaries incorporated in Singapore of which we are the independent auditors have been properly kept in accordance with the provisions of the Act.

RSM Chio Lim LLP Public Accountants and Certified Public Accountants Singapore

4 April 2011

Partner in charge of audit: Chia Meng Ru Effective from year ended 31 December 2007



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# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

Year ended 31 December 2010

	Group		
	Notes	2010	2009
		\$'000	\$'000
	_		
Revenue	5	35,463	52,531
Cost of Sales		(27,748)	(42,263)
Gross Profit		7,715	10,268
		1,110	10,200
Other Items of Income			
Interest Income		18	6
Other Credits	6	1,301	773
Other Items of Expense			
Marketing and Distribution Costs		(4,071)	(3,085)
Administrative Expenses		(4,109)	(4,519)
Finance Cost	7	(135)	(271)
Other Charges	6	(537)	(58)
Profit Before Tax from Continuing Operations		182	3,114
Income Tax Expense	9	(26)	(567)
Profit from Continuing Operations, Net of Tax		156	2,547
Other Comprehensive Loss:			
Exchange Differences on Translating Foreign Operations, Net of Tax		(262)	(243)
Not of Tax		(202)	(2+0)
Other Comprehensive Loss for the Year, Net of Tax:		(262)	(243)
		(/	(- · - )
Total Comprehensive (Loss)/Income		(106)	2,304
Profit Attributable to Owners of the Parent, Net of Tax		237	2,499
(Loss)/Profit Attributable to Non-Controlling Interests,			
Net of Tax		(81)	48
Profit, Net of Tax		156	2,547

# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

Year ended 31 December 2010

	2009 6'000
<u>\$'000</u>	<u>3'000</u>
Total Comprehensive Income Attributable to	
Owners of the Parent20	2,256
Total Comprehensive (Loss)/Income Attributable to	
Non-Controlling Interests (126)	48
Total Comprehensive (Loss)/Income (106)	2,304
Earnings Per Share	
-	Cents
Basic and Fully Diluted	
- as stated 10 0.18	2.00
- restated 10 Not Applicable	1.88

The accompanying notes form an integral part of these financial statements.



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# **STATEMENTS OF FINANCIAL POSITION**

As at 31 December 2010

		Group		Com	pany
	Notes	2010	2009	2010	2009
		\$'000	\$'000	\$'000	\$'000
ASSETS					
Non-Current Assets					
Property, Plant and Equipment	11	4,847	3,557	3,429	3,518
Investments in Subsidiaries	12	-	_	5,582	2,484
Intangible Assets	13	2,548	_	-	_
Other Assets	14	87	87	87	87
Deferred Tax Assets	9	166	55	-	_
Total Non-Current Assets		7,648	3,699	9,098	6,089
		1,010	0,000	0,000	0,000
Current Assets					
Assets held for sale under					
FRS 105	15		549		549
Inventories	16	4,132	6,556	2,815	6,182
Trade and Other Receivables	17	10,519	9,052	8,557	8,411
Other Assets	18	1,014	559	244	206
Cash and Cash Equivalents	19	6,711	13,123	3,798	10,028
Cash and Cash Equivalents	15	0,711	10,120	5,790	10,020
Total Current Assets		22,376	29,839	15,414	25,376
Total Assets		30,024	33,538	24,512	31,465
EQUITY AND LIABILITIES					
Equity attributable to owner					
of the parent					
Share Capital	20	8,947	8,947	8,947	8,947
Other Reserves	21	(492)	(301)	-	-
Retained Earnings		8,849	9,888	8,045	8,482
Equity, Attributable to Owners					
of the Parent, Total		17,304	18,534	16,992	17,429
, , , , , , , , , , , , , , , , , , , ,			, 1		. ,
Non-Controlling Interests		1,273			
Non-Controlling Intelests		1,273			
Total Equity		18,577	18,534	16,992	17,429

# **STATEMENTS OF FINANCIAL POSITION**

As at 31 December 2010

		Group		Company		
	Notes	2010	2009	2010	2009	
		\$'000	\$'000	\$'000	\$'000	
Non-Current Liabilities						
Deferred Tax Liabilities	9	190	81	81	81	
Other Financial Liabilities	22	1,223	2,021	1,188	2,021	
Total Non-Current Liabilities		1,413	2,102	1,269	2,102	
Current Liabilities						
Income Tax Payable		578	520	535	291	
Other Financial Liabilities	22	2,159	892	1,593	892	
Other Liabilities	23	106	-	106	-	
Trade and Other Payables	24	7,191	11,490	4,017	10,751	
Total Current Liabilities		10,034	12,902	6,251	11,934	
Total Liabilities		11,447	15,004	7,520	14,036	
Total Equity and Liabilities		30,024	33,538	24,512	31,465	

The accompanying notes form an integral part of these financial statements.

# **STATEMENT OF CHANGES IN EQUITY**

Year ended 31 December 2010

		Non-	Attributable			
	Total	Controlling	To Parent	Share	Retained	Other
Group:	Equity	Interest	Sub-total	Capital	Earnings	Reserves
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current Year:						
Opening Balance at 1 January 2010	18,534	-	18,534	8,947	9,888	(301)
Movements in Equity:						
Total Comprehensive Income for the Year	(106)	(126)	20	-	237	(217)
Dividends Paid (Note 25)	(1,250)	-	(1,250)	-	(1,250)	-
Transfer to Statutory Reserve (Note 21)	-	-	-	-	(26)	26
Acquisition/Incorporation of subsidiaries	1,399	1,399	-	-	-	-
Closing Balance at 31 December 2010	18,577	1,273	17,304	8,947	8,849	(492)
Previous Year:						
Opening Balance at 1 January 2009	17,650	747	16,903	8,947	8,046	(90)
Movements in Equity:						
Total Comprehensive Income for the Year	2,304	48	2,256	_	2,499	(243)
Dividends Paid (Note 25)	(625)	-	(625)	-	(625)	-
Transfer to Statutory Reserve (Note 21)	-	-	-	-	(32)	32
Disposal of subsidiary	(795)	(795)	-	-	-	_
Closing Balance at 31 December 2009	18,534	-	18,534	8,947	9,888	(301)

The accompanying notes form an integral part of these financial statements.

# **STATEMENT OF CHANGES IN EQUITY**

Year ended 31 December 2010

Company:	Total equity \$'000	Share Capital \$'000	Retained Earnings \$'000
Current Year:			
Opening Balance at 1 January 2010	17,429	8,947	8,482
Movements in Equity:			
Total Comprehensive Income for the Year	813	-	813
Dividends Paid (Note 25)	(1,250)	-	(1,250)
Closing Balance at 31 December 2010	16,992	8,947	8,045
Previous Year:			
Opening Balance at 1 January 2009	15,778	8,947	6,831
Movements in Equity:	13,778	0,947	0,001
Total Comprehensive Income for the Year	2,276	-	2,276
Dividends Paid (Note 25)	(625)	-	(625)
Closing Balance at 31 December 2009	17,429	8,947	8,482

The accompanying notes form an integral part of these financial statements



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# **CONSOLIDATED STATEMENT OF CASH FLOWS**

Year ended 31 December 2010

	Group		
	2010	2009	
	\$'000	\$'000	
Cash Flows from Operating Activities			
Profit Before Tax	182	3,114	
Adjustment for:		0,	
Depreciation of Property, Plant and Equipment	454	462	
Loss on Disposal of Property, Plant and Equipment	24	-	
Gain on Disposal of Assets Held for Sale	(110)	_	
Amortisation of Intangible Asset	153	_	
Loss on Disposal of Subsidiary	_	56	
Impairment losses on Other Asset	-	2	
Interest Income	(18)	(6)	
Interest Expense	135	271	
Operating Cash Flow before Changes in Working Capital	820	3,899	
Cash Restricted in Use Over 3 months	1,643	(1,575)	
Trade and Other Receivables	459	19,524	
Other Assets	(455)	449	
Inventories	2,576	1,209	
Other Liabilities	106	-	
Trade and Other Payables	(6,187)	(11,028)	
Cash (Used in)/Generated from Operations	(1,038)	12,478	
Income Taxes Paid	(408)	(600)	
Net cash (Used in)/Generated from Operating Activities	(1,446)	11,878	
	(.,)	,	

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# **CONSOLIDATED STATEMENT OF CASH FLOWS**

Year ended 31 December 2010

	Gro	oup
	2010	2009
	\$'000	\$'000
Cash Flows From Investing Activities		
Proceeds from Disposal of Assets Held for Sale	659	_
Disposal of Property, Plant and Equipment	_	65
Purchase of Property, Plant and Equipment (Note 19)	(1,432)	(151)
Net cash outflow from acquisition of subsidiaries (Note 27)	(2,375)	_
Disposal of Subsidiary (Net of Cash Disposed) (Note 28)	-	67
Purchase of Other Assets	-	(60)
Disposal of Other Assets	-	42
Interest Received	18	6
Net Cash Used in Investing Activities	(3,130)	(31)
Cash Flows From Financing Activities		
Interest Paid	(135)	(271)
Dividends Paid to Equity Owners	(1,250)	(625)
Repayment of Bank Borrowings	(86)	(4,756)
Increase from New Borrowings	273	_
Finance Lease Repayment	(123)	(110)
Capital Contributions from Non-Controlling Interest	1,072	_
Net Cash Used in Financing Activities	(249)	(5,762)
Net (Decrease)/Increase in Cash and Cash Equivalents	(4,825)	6,085
Effect of Exchange Rate Changes on Cash and Cash Equivalent	(232)	(98)
Cash and Cash Equivalents, Statement of Cash Flows,		
Beginning Balance	11,074	5,087
Cash and Cash Equivalents, Statement of Cash Flows,		
Ending Balance (Note 19A)	6,017	11,074

The accompanying notes form an integral part of these financial statements

31 December 2010

### 1. GENERAL

The company is incorporated in Singapore with limited liability. The financial statements are presented in Singapore dollars and they cover the parent and the group's subsidiaries.

The board of directors approved and authorised these financial statements for issue on 4 April 2011.

The company's principal activities are those relating to supply of piping systems and related accessories for use in water and wastewater infrastructure developments. It is listed on Catalist which is a market on Singapore Exchange Securities Trading Limited.

The principal activities of the subsidiaries are described in Note 12 below.

The registered office: 2 Tractor Road, Singapore 627966. The company is domiciled in Singapore.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Accounting Convention

The financial statements have been prepared in accordance with the Singapore Financial Reporting Standards ("FRS") and the related Interpretations to FRS ("INT FRS") as issued by the Singapore Accounting Standards Council and the Companies Act, Cap 50. The financial statements are prepared on a going concern basis under the historical cost convention except where an FRS requires an alternative treatment (such as fair values) as disclosed where appropriate in these financial statements.

#### Basis of Presentation

The consolidation accounting method is used for the consolidated financial statements that include the financial statements made up to the end of the reporting year of the company and all of its directly and indirectly controlled subsidiaries. Consolidated financial statements are the financial statements of the group presented as those of a single economic entity. The consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. All significant intragroup balances and transactions, including profit or loss items and dividends, are eliminated in full on consolidation. The results of the investees acquired or disposed of during the reporting year are accounted for from the respective dates of acquisition or up to the dates of disposal which is the date on which effective control is obtained of the acquired business until that control ceases. On disposal the attributable amount of goodwill if any is included in the determination of the gain or loss on disposal.

Changes in the group's ownership interest in a subsidiary that do not result in the loss of control are accounted for within equity. When the group loses control of a subsidiary it derecognises the assets and liabilities and related equity components from the former subsidiary. Any gain or loss is recognised in profit or loss. Any investment retained in the former subsidiary is measured at its fair value at the date when control is lost and is subsequently accounted as available-for-sale financial assets in accordance with FRS 39.

The company's financial statements have been prepared on the same basis, and as permitted by the Companies Act, Cap. 50, no statement of income is presented for the company.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Basis of Preparation of the Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires the management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The estimates and assumptions are reviewed on an ongoing basis. Apart from those involving estimations, management has made judgements in the process of applying the entity's accounting policies. The areas requiring management's most difficult, subjective or complex judgements, or areas where assumptions and estimates are significant to the financial statements, are disclosed at the end of this footnote, where applicable.

#### **Revenue Recognition**

The revenue amount is the fair value of the consideration received or receivable from the gross inflow of economic benefits during the reporting year arising from the course of the activities of the entity and it is shown net of any related sales taxes, estimated returns and rebates. Revenue from the sale of goods is recognised when significant risks and rewards of ownership are transferred to the buyer, there is neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold, and the amount of revenue and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Revenue from rendering of services that are of short duration is recognised when the services are performed and completed. Rental revenue is recognised on a time-proportion basis that takes into account the effective yield on the asset on a straight-line basis over the lease term. Interest is recognised using the effective interest method. Dividends on equity instrument are recognised in profit or loss when the entity's right to receive payment is established. Revenue from construction contracts is recognised in accordance with the accounting policy on construction contracts (see below).

#### **Employee Benefits**

Contributions to defined contribution retirement benefit plans are recorded as an expense as they fall due. The entity's legal or constructive obligation is limited to the amount that it agrees to contribute to an independently administered fund which is the Central Provident Fund in Singapore (a government managed retirement benefit plan). For employee leave entitlement the expected cost of short-term employee benefits in the form of compensated absences is recognised in the case of accumulating compensated absences; when the employees render service that increases their entitlement to future compensated absences; and in the case of non-accumulating compensated absences, when the absences occur. A liability for bonuses is recognised where the entity is contractually obliged or where there is constructive obligation based on past practice.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Employee Benefits (Cont'd)

Certain subsidiaries operate a defined contribution provident fund scheme, in which employees are entitled to join upon fulfilling certain conditions. The assets of the fund are held separately from those of the entity in an independently administered fund. The entity contributes an amount equal to a fixed percentage of the salary of each participating employee. Contributions are charged to profit or loss in the period to which they relate. This plan is in addition to the contributions to government managed retirement benefit plans such as the Central Provident Fund in Singapore which specifies the employer's obligations which are dealt with as defined contribution retirement benefit plans. For employee leave entitlement the expected cost of short-term employee benefits in the form of compensated absences is recognised in the case of accumulating compensated absences; and in the case of non-accumulating compensated absences, when the absences occur. A liability for bonuses is recognised where the entity is contractually obliged or where there is constructive obligation based on past practice.

#### Income Tax

The income taxes are accounted using the asset and liability method that requires the recognition of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequence of events that have been recognised in the financial statements or tax returns. The measurements of current and deferred tax liabilities and assets are based on provisions of the enacted or substantially enacted tax laws; the effects of future changes in tax laws or rates are not anticipated. Income tax expense represents the sum of the tax currently payable and deferred tax. Current and deferred income taxes are recognised as income or as an expense in profit or loss unless the tax relates to items that are recognised in the same or a different period outside profit or loss. For such items recognised outside profit or loss the current tax and deferred tax are recognised (a) in other comprehensive income if the tax is related to an item recognised in other comprehensive income and (b) directly in equity if the tax is related to an item recognised directly in equity. Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same income tax authority. The carrying amount of deferred tax assets is reviewed at each end of the reporting year and is reduced, if necessary, by the amount of any tax benefits that, based on available evidence, are not expected to be realised. A deferred tax amount is recognised for all temporary differences, unless the deferred tax amount arises from the initial recognition of an asset or liability in a transaction which (i) is not a business combination; and (ii) at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss). A deferred tax liability or asset is recognised for all taxable temporary differences associated with investments in subsidiaries except where the reporting entity is able to control the timing of the reversal of the taxable temporary difference and it is probable that the taxable temporary difference will not reverse in the foreseeable future or for deductible temporary differences, they will not reverse in the foreseeable future and they cannot be utilised against taxable profits.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Foreign Currency Transactions

The functional currency is the Singapore dollar as it reflects the primary economic environment in which the entity operates. Transactions in foreign currencies are recorded in the functional currency at the rates ruling at the dates of the transactions. At each end of the reporting year, recorded monetary balances and balances measured at fair value that are denominated in non-functional currencies are reported at the rates ruling at the end of the reporting year and fair value dates respectively. All realised and unrealised exchange adjustment gains and losses are dealt with in profit or loss except when recognised in other comprehensive income and if applicable deferred in equity such as for qualifying cash flow hedges. The presentation is in the functional currency.

#### Translation of Financial Statements of Other Entities

Each entity in the group determines the appropriate functional currency as it reflects the primary economic environment in which the entity operates. In translating the financial statements of an investee for incorporation in the consolidated financial statements in the presentation currency the assets and liabilities denominated in other currencies are translated at end of the reporting year rates of exchange and the profit and loss items are translated at average rates of exchange for the reporting year. The resulting translation adjustments (if any) are recognised in other comprehensive income and accumulated in a separate component of equity until the disposal of that investee.

#### **Borrowing Costs**

All borrowing costs that are interest and other costs incurred in connection with the borrowing of funds that are directly attributable to the acquisition, construction or production of a qualifying asset that necessarily take a substantial period of time to get ready for their intended use or sale are capitalised as part of the cost of that asset until substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete. Other borrowing costs are recognised as an expense in the period in which they are incurred. The interest expense is calculated using the effective interest rate method.

#### Property, Plant and Equipment

Depreciation is provided on a straight-line basis to allocate the gross carrying amounts of the assets less their residual values over their estimated useful lives of each part of an item of these assets. The annual rates of depreciation are as follows:

Leasehold land and buildings	-	Over the terms of lease that are from 2% to 5.5%.
Plant and equipment	-	10% to 33.33%.

An asset is depreciated when it is available for use until it is derecognised even if during that period the item is idle. Fully depreciated assets still in use are retained in the financial statements.



31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Property, Plant and Equipment (Cont'd)

Property, plant and equipment are carried at cost on initial recognition and after initial recognition at cost less any accumulated depreciation and any accumulated impairment losses. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item and is recognised in profit or loss. The residual value and the useful life of an asset is reviewed at least at each end of the reporting year and, if expectations differ significantly from previous estimates, the changes are accounted for as a change in an accounting estimate, and the depreciation charge for the current and future periods are adjusted.

Cost also includes acquisition cost, borrowing cost capitalised and any cost directly attributable to bringing the asset or component to the location and condition necessary for it to be capable of operating in the manner intended by management. Subsequent cost are recognised as an asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss when they are incurred.

#### Segment Reporting

The group discloses financial and descriptive information about its reportable segments. Reportable segments are operating segments or aggregations of operating segments that meet specified criteria. Operating segments are components about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Generally, financial information is reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segment.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Leases

Whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date, that is, whether (a) fulfilment of the arrangement is dependent on the use of a specific asset or assets (the asset); and (b) the arrangement conveys a right to use the asset. Leases are classified as finance leases if substantially all the risks and rewards of ownership are transferred to the lessee. All other leases are classified as operating leases. At the commencement of the lease term, a finance lease is recognised as an asset and as a liability in the statement of financial position at amounts equal to the fair value of the leased asset or, if lower, the present value of the minimum lease payments, each determined at the inception of the lease. The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease, if this is practicable to determine, the lessee's incremental borrowing rate is used. Any initial direct costs of the lessee are added to the amount recognised as an asset. The excess of the lease payments over the recorded lease liability are treated as finance charges which are allocated to each reporting year during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent rents are charged as expenses in the reporting years in which they are incurred. The assets are depreciated as owned depreciable assets. Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased assets are classified as operating leases. For operating leases, lease payments are recognised as an expense in profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is representative of the time pattern of the user's benefit, even if the payments are not on that basis. Lease incentives received are recognised in profit or loss as an integral part of the total lease expense. Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is representative of the time pattern of the user's benefit, even if the payments are not on that basis. Initial direct cost incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

#### Subsidiaries

A subsidiary is an entity including unincorporated and special purpose entity that is controlled by the group. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities accompanying a shareholding of more than one half of the voting rights or the ability to appoint or remove the majority of the members of the board of directors or to cast the majority of votes at meetings of the board of directors. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the group controls another entity.

In the company's own separate financial statements, an investment in a subsidiary is stated at cost less any allowance for impairment in value adjusted for any changes in contingent consideration. Impairment loss recognised in profit or loss for a subsidiary is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The net book value of a subsidiary is not necessarily indicative of the amounts that would be realised in a current market exchange.



31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### **Business Combinations**

Business combinations are accounted for by applying the acquisition method. A business combination is a transaction or other event which requires that the assets acquired and liabilities assumed constitute a business. It is accounted for by applying the acquisition method of accounting. The cost of a business combination includes the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the acquirer, in exchange for control of the acquiree. The acquisition-related costs are expensed in the periods in which the costs are incurred and the services are received except for any costs to issue debt or equity securities are recognised in accordance with FRS 32 and FRS 39. As of the acquisition date, the acquirer recognises, separately from goodwill, the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree measured at acquisition-date fair values as defined in and that meet the conditions for recognition under FRS 103. Goodwill is an asset representing the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognised. If the acquirer has made a gain from a bargain purchase that gain is recognised in profit or loss. There was no gain on bargain purchase.

Goodwill and fair value adjustments resulting from the application of purchase accounting at the date of acquisition are treated as assets and liabilities of the foreign entity and are recorded at the exchange rates prevailing at the acquisition date and are subsequently translated at the period end exchange rate.

Where the fair values are estimated on a provisional basis they are finalised within one year from the acquisition date with consequent retrospective changes to the amounts recognised at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and, if known, would have affected the measurement of the amounts recognised as of that date.

#### Non-Controlling Interests

The non-controlling interests in the net assets and net results of consolidated subsidiary are shown separately in the appropriate components of the consolidated financial statements. For each business combination, any non-controlling interest in the acquiree (subsidiary) is initially measured either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. Where the non-controlling interest is measured at fair value, the valuation techniques and key model inputs used are disclosed in the relevant note.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Impairment of Non-Financial Assets

Irrespective of whether there is any indication of impairment, an annual impairment test is performed at the same time every year on an intangible asset with an indefinite useful life or an intangible asset not yet available for use. The carrying amount of other non-financial assets is reviewed at each end of the reporting year for indications of impairment and where an asset is impaired, it is written down through profit or loss to its estimated recoverable amount. The impairment loss is the excess of the carrying amount over the recoverable amount and is recognised in profit or loss. The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). At each end of the reporting year non-financial assets other than goodwill with impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### Goodwill

Goodwill is recognised as of the acquisition date measured as the excess of (a) over (b); (a) being the aggregate of: (i) the consideration transferred which generally requires acquisition-date fair value; (ii) the amount of any non-controlling interest in the acquiree measured in accordance with FRS 103 (measured either at fair value or as the non-controlling interest's proportionate share of the acquiree's net identifiable assets); and (iii) in a business combination achieved in stages, the acquisition-date fair value of the acquirer's previously held equity interest in the acquiree; and (b) being the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed measured in accordance with this FRS 103.

After initial recognition, goodwill acquired in a business combination is measured at cost less any accumulated impairment losses. Goodwill is not amortised. Irrespective of whether there is any indication of impairment, goodwill (and also an intangible asset with an indefinite useful life or an intangible asset not yet available for use) are tested for impairment, at least annually. Goodwill impairment is not reversed in any circumstances.

For the purpose of impairment testing and since the acquisition date of the business combination, goodwill is allocated to each cash-generating unit, or groups of cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree were assigned to those units or groups of units. Each unit or group of units to which the goodwill is so allocated represent the lowest level within the entity at which the goodwill is monitored for internal management purposes and is not larger than a segment.



31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Intangible Assets

Identifiable intangible assets acquired as part of a business combination are initially recognised separately from goodwill if the asset's fair value can be measured reliably, irrespective of whether the asset had been recognised by the acquiree before the business combination. An intangible asset is considered identifiable only if it is separable or if it arises from contractual or other legal rights, regardless of whether those rights are transferable or separable from the entity or from other rights and obligations.

The amortisable amount of an intangible asset is based on the percentage of revenue recognized on contract.

#### Financial Assets

Initial recognition and measurement and derecognition of financial assets:

A financial asset is recognised on the statement of financial position when, and only when, the entity becomes a party to the contractual provisions of the instrument. The initial recognition of financial assets is at fair value normally represented by the transaction price. The transaction price for financial asset not classified at fair value through profit or loss includes the transaction costs that are directly attributable to the acquisition or issue of the financial asset. Transaction costs incurred on the acquisition or issue of financial assets classified at fair value through profit or loss are expensed immediately. The transactions are recorded at the trade date.

Irrespective of the legal form of the transactions performed, financial assets are derecognised when they pass the "substance over form" based on the derecognition test prescribed by FRS 39 relating to the transfer of risks and rewards of ownership and the transfer of control.

Subsequent measurement:

Subsequent measurement based on the classification of the financial assets in one of the following four categories under FRS 39 is as follows:

1. Financial assets at fair value through profit or loss: Assets are classified in this category when they are incurred principally for the purpose of selling or repurchasing in the near term (trading assets) or are derivatives (except for a derivative that is a designated and effective hedging instrument) or have been classified in this category because the conditions are met to use the "fair value option" and it is used. These assets are carried at fair value by reference to the transaction price or current bid prices in an active market. All changes in fair value relating to assets at fair value through profit or loss are recognised directly in profit or loss. They are classified as non-current assets unless management intends to dispose of the asset within 12 months of the end of the reporting year.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Financial Assets (Cont'd)

Subsequent measurement:

- 2. Loans and receivables: Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Assets that are for sale immediately or in the near term are not classified in this category. These assets are carried at amortised costs using the effective interest method (except that short-duration receivables with no stated interest rate are normally measured at original invoice amount unless the effect of imputing interest would be significant) minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility. Impairment charges are provided only when there is objective evidence that an impairment loss has been incurred as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated. The methodology ensures that an impairment loss is not recognised on the initial recognition of an asset. Losses expected as a result of future events, no matter how likely, are not recognised. For impairment, the carrying amount of the asset is reduced through use of an allowance account. The amount of the loss is recognised in profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. Typically the trade and other receivables are classified in this category.
- 3. Held-to-maturity financial assets: As at year end date there were no financial assets classified in this category.
- 4. Available for sale financial assets: As at year end date there were no financial assets classified in this category.

#### Assets Classified as Held for Sale

Identifiable assets, liabilities and contingent liabilities and disposal groups are classified as held for sale if their carrying amount is to be recovered principally through a sale transaction rather than through continuing use. Assets that meet the criteria to be classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell and are presented separately on the face of the statement of financial position. Once an asset is classified as held for sale or included in a group of assets held for sale no further depreciation or amortisation is recorded. Impairment losses on initial classification of the balances as held for sale are included in profit or loss, even when there is a revaluation. The same applies to gains and losses on subsequent remeasurement. The depreciation on depreciable assets is ceased.

#### Cash and Cash Equivalents

Cash and cash equivalents include bank and cash balances, on demand deposits and any highly liquid debt instruments purchased with an original maturity of three months or less. For the statement of cash flows the item includes cash and cash equivalents less cash subject to restriction and bank overdrafts payable on demand that form an integral part of cash management.



31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Derivatives

All derivatives are initially recognised and subsequently carried at fair value. Certain derivatives are entered into in order to hedge some transactions and all the strict hedging criteria prescribed by FRS 39 are not met. In those cases, even though the transaction has its economic and business rationale, hedge accounting cannot be applied. As a result, changes in the fair value of those derivatives are recognised directly in profit or loss and the hedged item follows normal accounting policies.

#### Financial Liabilities

Initial recognition and measurement:

A financial liability is recognised on the statement of financial position when, and only when, the entity becomes a party to the contractual provisions of the instrument and it is derecognised when the obligation specified in the contract is discharged or cancelled or expires. The initial recognition of financial liability is at fair value normally represented by the transaction price. The transaction price for financial liability not classified at fair value through profit or loss includes the transaction costs that are directly attributable to the acquisition or issue of the financial liability. Transaction costs incurred on the acquisition or issue of financial liability classified at fair value through profit or loss are expensed immediately. The transactions are recorded at the trade date. Financial liabilities including bank and other borrowings are classified as current liabilities unless there is an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting year.

Subsequent measurement:

Subsequent measurement based on the classification of the financial liabilities in one of the following two categories under FRS 39 is as follows:

- Liabilities at fair value through profit or loss: Liabilities are classified in this category when they are incurred principally for the purpose of selling or repurchasing in the near term (trading liabilities) or are derivatives (except for a derivative that is a designated and effective hedging instrument) or have been classified in this category because the conditions are met to use the "fair value option" and it is used. All changes in fair value relating to liabilities at fair value through profit or loss are charged to profit or loss as incurred.
- 2. Other financial liabilities: All liabilities, which have not been classified in the previous category fall into this residual category. These liabilities are carried at amortised cost using the effective interest method. Trade and other payables and borrowing are usually classified in this category. Items classified within current trade and other payables are not usually re-measured, as the obligation is usually known with a high degree of certainty and settlement is short-term.

31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Financial Guarantees

A financial guarantee contract requires that the issuer makes specified payments to reimburse the holder for a loss when a specified debtor fails to make payment when due. Financial guarantee contracts are initially recognised at fair value and are subsequently measured at the greater of (a) the amount determined in accordance with FRS 37 and (b) the amount initially recognised less, where appropriate, cumulative amortisation recognised in accordance with FRS 18.

#### Fair Value of Financial Instruments

The carrying values of current financial instruments approximate their fair values due to the short-term maturity of these instruments. Disclosures of fair value are not made when the carrying amount current financial instruments is a reasonable approximation of fair value. The fair values of non-current financial instruments may not be disclosed separately unless there are significant items at the end of the reporting year and in the event the fair values are disclosed in the relevant notes. The maximum exposure to credit risk is the fair value of the financial instruments at the end of the reporting year. The fair value of a financial instrument is derived from an active market or by using an acceptable valuation technique. The appropriate quoted market price for an asset held or liability to be issued is usually the current bid price without any deduction for transaction costs that may be incurred on sale or other disposal and, for an asset to be acquired or liability held, the asking price. If there is no market, or the markets available are not active, the fair value is established by using an acceptable valuation technique.

The fair value measurements are classified using a fair value hierarchy of 3 levels that reflects the significance of the inputs used in making the measurements, that is, Level 1 for the use of quoted prices (unadjusted) in active markets for identical assets or liabilities; Level 2 for the use of inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and Level 3 for the use of inputs for the asset or liability that are not based on observable market data (unobservable inputs). The level is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety. Where observable inputs that require significant adjustment based on unobservable inputs, that measurement is a Level 3 measurement.

#### Inventories

Inventories are measured at the lower of cost (weighted average method) and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. A write down on cost is made for where the cost is not recoverable or if the selling prices have declined. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.



31 December 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### **Construction Contracts**

When the outcome of a construction contract can be estimated reliably, the revenue and costs associated with the contract are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the end of the reporting year using the completion of a physical proportion of the contract work method. Where plant and equipment are purchased specifically for a contract, the revenue are recognised over the life of the contract to match against the depreciation charge. Contract costs consist of costs that relate directly to the specific project, costs that are attributable to contract activity in general and can be allocated to the project and such other costs as are specifically chargeable to the customer under the terms of the contract. Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customer. The stage of completion method relies on estimates of total expected contract revenue and costs, as well as dependable measurement of the progress made towards completing a particular project. Recognised revenues and profits are subject to revisions during the project in the event that the assumptions regarding the overall project outcome are revised. The cumulative impact of a revision in estimates is recorded in the period such revisions become likely and estimable. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately. The long-term work in progress projects have operating cycles longer than one year. The company includes in current assets amounts relating to the long-term contracts realisable over a period in excess of one year. When the outcome of a construction contract cannot be estimated reliably: (a) revenue is recognised only to the extent of contract costs incurred that it is probable will be recoverable; and (b) contract costs are recognised as an expense in the period in which they are incurred.

#### Equity

Equity instruments are contracts that give a residual interest in the net assets of the company. Ordinary shares are classified as equity. Equity instruments are recognised at the amount of proceeds received net of incremental costs directly attributable to the transaction. Dividends on equity are recognised as liabilities when they are declared. Interim dividends are recognised when declared by the directors.

#### Provisions

A liability or provision is recognised when there is a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are made using best estimates of the amount required in settlement and where the effect of the time value of money is material, the amount recognised is the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense. Changes in estimates are reflected in the profit or loss in the reporting year they occur.

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Government Grants

A government grant is recognised at fair value when there is reasonable assurance that the conditions attaching to it will be complied with and that the grant will be received. A grant in recognition of specific expenses is recognised as income over the periods necessary to match them with the related costs that they are intended to compensate, on a systematic basis.

#### Critical Judgements, Assumptions and Estimation Uncertainties

The critical judgements made in the process of applying the accounting policies that have the most significant effect on the amounts recognised in the financial statements and the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting year, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below. These estimates and assumptions are periodically monitored to make sure they incorporate all relevant information available at the date when financial statements are prepared. However, this does not prevent actual figures differing from estimates.

#### Allowance for doubtful accounts:

An allowance is made for doubtful accounts for estimated losses resulting from the subsequent inability of the customers to make required payments. If the financial conditions of the customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required in future periods. Management generally analyses trade receivables and analyses historical bad debt, customer concentrations, customer creditworthiness, current economic trends and changes in customer payment terms when evaluating the adequacy of the allowance for doubtful trade receivables. To the extent that it is feasible impairment and uncollectibility is determined individually for each item. In cases where that process is not feasible, a collective evaluation of impairment is performed. At the end of the reporting year, the trade receivables carrying amount approximates the fair value and the carrying amounts might change materially within the next reporting year but these changes would not arise from assumptions or other sources of estimation uncertainty at the end of the reporting year.

#### Net realisable value of inventories:

A review is made periodically on inventory for excess inventory, obsolescence and declines in net realisable value below cost and an allowance is recorded against the inventory balance for any such declines. The reviews requires management to estimate future demand for the products. In any case the realisable value represents the best estimate of the recoverable amount and is based on the acceptable evidence available at the end of the reporting year and inherently involves estimates regarding the future expected realisable value. The benchmarks for determining the amount of allowance or write-down include ageing analysis, technical assessment and subsequent events. In general, such an evaluation process requires significant judgment and materially affects the carrying amount of inventories at the end of the reporting year. Possible changes in these estimates could result in revisions to the valuation of inventory. The amounts at the end of the reporting year at the group's and company's were \$4,132,000 and \$2,815,000 respectively.



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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Critical Judgements, Assumptions and Estimation Uncertainties (Cont'd)

#### Deferred tax estimation:

Management judgment is required in determining the amount of current and deferred tax recognised as income or expense and the extent to which deferred tax assets can be recognised. A deferred tax asset is recognised if it is probable that sufficient taxable income will be available in the future against which the temporary differences and unused tax losses can be utilised. Management also considers future taxable income and tax planning strategies in assessing whether deferred tax assets should be recognised in order to reflect changed circumstances as well as tax regulations. As a result, due to their inherent nature, it is likely that deferred tax calculation relates to complex fact patterns for which assessments of likelihood are judgmental and not susceptible to precise determination. The amounts at the end of the reporting year are disclosed in Note 9C.

#### Useful lives of property, plant and equipment:

The estimates for the useful lives and related depreciation charges for property, plant and equipment is based on commercial and production factors which could change significantly as a result of innovations and competitor actions in response to market conditions. The depreciation charge is increased where useful lives are less than previously estimated lives, or the carrying amounts written off or written down for technically obsolete items or assets that have been abandoned. It is impracticable to disclose the extent of the possible effects. It is reasonably possible, based on existing knowledge, that outcomes within the next reporting year that are different from assumptions could require a material adjustment to the carrying amount of the balances affected. The carrying amounts of the specific asset (or class of assets) affected by the assumption at the group's and company's level are \$4,847,000 and \$3,429,000 respectively.

#### Estimated Impairment of Goodwill:

An assessment is made annually whether goodwill has suffered any impairment loss, based on the recoverable amounts of the cash generating units ("CGU"). The recoverable amounts of the CGUs was determined based on value in use calculations and these calculations require the use of estimates in relation to future cash flows and suitable discount rates as disclosed in Note 13. Actual outcomes could vary from these estimates.

#### Determination of functional currency:

The group measures foreign currency transactions in the respective functional currencies of the company and its subsidiaries. In determining the functional currencies of the entities in the group, judgement is required to determine the currency that mainly influences sales prices of goods and services and of the country whose competitive forces and regulations that mainly determines the sales prices of its goods and services. The functional currencies of the entities in the group are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices.

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### 3. RELATED PARTY RELATIONSHIPS AND TRANSACTIONS

FRS 24 defines a related party as a person or entity that is related to the reporting entity and it includes (a) A person or a close member of that person's family if that person: (i) has control or joint control over the reporting entity; (ii) has significant influence over the reporting entity; or (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity. (b) An entity is related to the reporting entity if any of the following conditions applies: (i) The entity and the reporting entity are members of the same group. (ii) One entity is an associate or joint venture of the other entity. (iii) Both entities are joint ventures of the same third party. (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity. (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. (vi) The entity is controlled or jointly controlled by a person identified in (a). (vii) A person identified in (a)(i) has significant influence over the entity.

The ultimate contolling party is Richard Koh Chye Heng.

#### 3.1 Related companies:

The company is a subsidiary of Xu Jia Zu Holdings Pte. Ltd., incorporated in Singapore that is also the company's ultimate parent company. Related companies in these financial statements include the members of the ultimate parent company's group of companies.

There are transactions and arrangements between the reporting entity and members of the group and the effects of these on the basis determined between the parties are reflected in these financial statements. The current intercompany balances are unsecured without fixed repayment terms and interest unless stated otherwise. For non-current balances if significant an interest is imputed, unless stated otherwise, based on the prevailing market interest rate for similar debt less the interest rate if any provided in the agreement for the balance. For financial guarantees an amount is imputed and is recognised accordingly if significant where no charge is payable.

Intragroup transactions and balances that have been eliminated in these consolidated financial statements are not disclosed as related party transactions and balances.

In addition to the transaction and balances disclosed elsewhere in the notes to the financial statements, this item includes the following:-

Oninate parent company					
2010	2009				
\$'000	\$'000				
18	19				

Illtimate parent company

Rental expense



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### 3. RELATED PARTY RELATIONSHIPS AND TRANSACTIONS (CONT'D)

#### 3.2 Other related parties:

There are transactions and arrangements between the reporting entity and related parties and the effects of these on the basis determined between the parties are reflected in these financial statements. The current related party balances are unsecured without fixed repayment terms and interest unless stated otherwise. For non-current balances if significant an interest is imputed unless stated otherwise based on the prevailing market interest rate for similar debt less the interest rate if any provided in the agreement for the balance. For financial guarantees an amount is imputed and is recognised accordingly if significant where no charge is payable.

Significant related party transactions:

In addition to transactions and balances disclosed elsewhere in the notes to the financial statements, this item includes the following:

	Director		Other relat	ted parties
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Disposal of subsidiary	-	_	-	784
Rental expense	-	-	-	47
Royalty fees expense	-	-	28	-
Professional fee expense	12	33	-	-
Purchase of equipment	-	-	607	-
Purchases of goods			721	1,907

#### 3.3 Key management compensation:

Salaries and ot

	2010 \$'000	2009 \$'000
	\$ 000	\$ 000
ther short-term employee benefits	1,510	2,155

The above amounts are included under employee benefits expense. Included in the above amounts are following items:

	2010	2009
	\$'000	\$'000
Remuneration of directors of the company	749	1,197
Fees to directors of the company	36	125

**Director of subsidiary** 

# NOTES TO THE FINANCIAL STATEMENTS

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### 3. RELATED PARTY RELATIONSHIPS AND TRANSACTIONS (CONT'D)

#### 3.3 Key management compensation: (Cont'd)

Further information about the remuneration of individual directors is provided in the report on corporate governance.

Key management personnel are directors and those persons having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly. The above amounts for key management compensation are for all the directors and other key management personnel. The above amounts do not include compensation of a director of the company who received compensation from the parent corporations in her capacity as executive of the parent corporations.

In view of the lower than expected results, the independent directors agreed to accept lower fees for the year as compared to last year.

#### 3.4 Other receivables from and other payables to related parties:

The trade transactions and the trade receivables and payables balances arising from sales and purchases of goods and services are disclosed elsewhere in the notes to the financial statements.

The movements in other receivables from and other payables to related parties are as follows:

#### Group

		· · · · · · · · · · · · · · · · · · ·
	2010	2009
	\$'000	\$'000
Other payables:		
Amounts paid in and settlement of liabilities		
on behalf of the company	(137)	_
Balance at end of year	(137)	_

#### Subsidiaries Company 2010 2009 \$'000 \$'000 Other receivables/(other payables): 4,496 Balance at beginning of year 747 Amounts paid out and settlement of liabilities on behalf of another party 2,464 19 Amounts paid in and settlement of liabilities (3,768) on behalf of the company (482)Balance at end of year 2,729 747



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### 4. FINANCIAL INFORMATION BY OPERATING SEGMENT

### 4A. INFORMATION ABOUT REPORTABLE SEGMENT PROFIT OR LOSS, ASSETS AND LIABILITIES

Disclosure of information about operating segments, products and services, the geographical areas, and the major customers are made as required by FRS 108 Operating Segments. This disclosure standard has no impact on the reported results or financial position of the group.

For management purposes the group is organised into the following major strategic operating segments that offer different products and services: (1) Portable water, (2) Waste water, (3) NEWater and (4) Others. Such a structural organisation is determined by the nature of risks and returns associated with each business segment and defines the management structure as well as the internal reporting system. It represents the basis on which the management reports the primary segment information. They are managed separately because each business requires different strategies.

The segments and the types of products and services are as follows:

- (a) Potable water ("PW") Pipelines linking the raw water collection points to the water purification plants, or the distribution pipelines bringing clean water supply to homes and industrial buildings;
- (b) Wastewater ("WW") Waste and sewer pipelines that channel the discharge of waste matter to the wastewater treatment plants for treatment before it is discharged into the sea or routed to other uses;
- (c) NEWater ("NW") Pipelines relating to NEWater treatment plants; and
- (d) Others Pipelines relating to oil and gas industry.

Segment results consist of costs directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Segment assets consist principally of trade receivables that are directly attributable to a segment.

The following tables illustrate the information about the reportable segment profit or loss, assets and liabilities.

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### 4. FINANCIAL INFORMATION BY OPERATING SEGMENT (CONT'D)

**Business segments** 

# 4B. PROFIT OR LOSS FROM CONTINUING OPERATIONS AND RECONCILIATIONS

	Р	w	w	w	N	w	Oth	ers	Gro	pup
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue by segment										
External sales	27,892	37,507	2,736	4,749	634	2,360	4,201	7,915	35,463	52,531
Results:-										
Segment result	5,638	6,682	797	1,231	244	558	1,036	1,797	7,715	10,268
Interest income									18	6
Finance costs									(135)	(271)
Unallocated corporate										
expenses									(8,180)	(7,604)
Other credits/(charges)									764	715
Profit before tax									182	3,114
Income tax expense									(26)	(567)
Profit for the year									156	2,547

	Unallocated		
	2010	2009	
	\$'000	\$'000	
Equity profit	237	2,499	
Non controlling interest	(81)	48	
Total profit	156	2,547	



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# 4. FINANCIAL INFORMATION BY OPERATING SEGMENT (CONT'D)4C. ASSETS, LIABILITIES AND RECONCILIATIONS

	P	N	W	w	N	w	Oth	ers	Gro	pup
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other information:-										
Segment assets	7,302	5,373	70	1,819	352	1,045	1,875	815	9,599	9,052
Unallocated:									20,425	24,486
Total assets									30,024	33,538
Segment liabilities-										
unallocated									11,447	15,004
Total liabilities									11,447	15,004
Capital expenditure-										
unallocated									4,188	288
Depreciation and										
amortisation-unallocated									607	462

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### 4. FINANCIAL INFORMATION BY OPERATING SEGMENT (CONT'D)

### **4D. GEOGRAPHICAL INFORMATION**

The following table provides an analysis of the group revenue by geographical market which is analysed based on the country of domicile of the customers irrespective of the origin of the goods or services:-

	2010	2009
	\$'000	\$'000
Revenue		
Singapore	11,086	17,503
Hong Kong	2,137	5,892
Vietnam	10,295	18,508
China	2,666	2,771
Indonesia	529	645
Malaysia	2,955	-
Others	5,795	7,212
	35,463	52,531

The following is an analysis of the carrying amount of non-current assets analysed by the geographical area in which the assets are located:-

	Non-current assets		
	2010	2009	
	\$'000	\$'000	
Singapore	3,537	3,609	
Hong Kong	1	10	
China	1,096	9	
Indonesia	10	16	
Malaysia	2,838		
	7,482	3,644	

Revenues are attributed to countries on the basis of the customer's location. The non-current assets are analysed by the geographical area in which the assets are located. The non-current assets exclude any financial instruments, deferred tax assets, post-employment benefit assets, and rights arising under insurance contracts.



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# 4. FINANCIAL INFORMATION BY OPERATING SEGMENT (CONT'D)4E. INFORMATION ABOUT MAJOR CUSTOMERS

	2010	2009
	\$'000	\$'000
Top 1 customer	3,841	7,495
Top 2 customers	5,661	13,247
Top 3 customers	7,425	14,563

### 5. **REVENUE**

	Group	Group		
	2010	2009		
	\$'000	\$'000		
Sale of goods	34,994	47,072		
Other income	340	351		
Rental income	129	151		
Amount recognised from long-term contracts	-	4,957		
	35,463	52,531		

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### 6. OTHER CREDITS AND (OTHER CHARGES)

	Group			
	2010	2009		
	\$'000	\$'000		
Royalties expense waived by a related party	75	_		
Government grants income	274	-		
Gain on disposal of assets held for sale	110	-		
Reversal of allowance for impairment in trade receivables	40	549		
Reversal of allowance for inventories	802	122		
Foreign exchange adjustment (losses)/gains	(357)	102		
Bad debts written off	(3)	-		
Plant and equipment written off	(10)	-		
Amotisation of intangible asset	(153)	-		
Loss on disposal of plant and equipment	(14)	-		
Loss on disposal of investment in subsidiaries	-	(56)		
Impairment losses on other asset	-	(2)		
	764	715		
Presented in profit or loss as:				
Other Credits	1,301	773		
Other Charges	(537)	(58)		
	. ,	. /		
Net	764	715		

### 7. FINANCE COST

	Group		
	2010	2009	
	\$'000	\$'000	
Interest expense	135	271	



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### 8. EMPLOYEE BENEFITS EXPENSE

	Group		
	<b>2010</b> 2009		
	\$'000 \$		
Employee benefits expense	3,801	3,555	
Contributions to defined contribution plan	401	229	
Other benefits	353	216	
Total employee benefits expense	4,555	4,000	

### 9. INCOME TAX EXPENSE

# 9A. COMPONENTS OF TAX EXPENSE (INCOME) RECOGNISED IN PROFIT OR LOSS INCLUDE:

	Group	
	2010	2009
	\$'000	\$'000
Current tax expense:		
Current tax expense	270	534
(Over)/Under adjustments to current tax in respect of prior periods	(42)	88
Subtotal	228	622
Deferred tax income:		
Deferred tax income	(202)	(55)
Subtotal	(202)	(55)
Total income tax expense	26	567

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### 9. INCOME TAX EXPENSE (CONT'D)

# 9A. COMPONENTS OF TAX EXPENSE (INCOME) RECOGNISED IN PROFIT OR LOSS INCLUDE (CONT'D):

The income tax in profit or loss varied from the amount of income tax amount determined by applying the Singapore income tax rate of 17% (2009: 17%) to profit or loss before income tax as a result of the following differences:

	Group		
	2010	2009	
	\$'000	\$'000	
Profit Before Tax	182	3,114	
Income tax expense at the above rate	31	529	
Non deductible items	127	97	
Tax exemptions	(75)	(27)	
Deferred tax valuation allowance reversal	(22)	(133)	
Under/(over) adjustments to tax in respect of prior periods	(42)	88	
Effect of different tax rates in different countries	4	22	
Others minor items less than 3% each	3	(9)	
Total income tax expense	26	567	

There are no income tax consequences of individuals to shareholders of the company.

### 9B. DEFERRED TAX INCOME RECOGNISED IN PROFIT OR LOSS INCLUDES:

	Group		
	2010	2009	
	\$'000	\$'000	
Deferred tax not recorded	(51)	59	
Deferred tax liabilities from acquisition of subsidiary	45	-	
Excess of net book value of property, plant and equipment	33	(58)	
Tax loss carryforwards	142	(81)	
Provisions	11	2	
Deferred tax assets valuation reversal	22	133	
Total deferred tax income recognised in profit or loss	202	55	



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## 9. INCOME TAX EXPENSE (CONT'D)

### 9C. DEFERRED TAX BALANCE IN THE STATEMENT OF FINANCIAL POSITION:

	Group	
	2010	2009
	\$'000	\$'000
Deferred tax liabilities recognised in profit or loss:		
Deferred tax liabilities from acquisition of		
subsidiary – intangible asset	(109)	-
Excess of net book value of property, plant and equipment	(149)	(182)
Tax loss carryforwards	216	74
Tax loss carryforwards used in group relief	(46)	-
Provisions	59	48
Deferred tax liabilities not recorded	8	59
Deferred tax assets valuation allowance	(3)	(25)
	(24)	(26)
		( - /
Presented in the statement of financial position as follows:		
Deferred tax liabilities	(190)	(81)
Deferred tax assets	166	55
Net balance	(24)	(26)

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## 9. INCOME TAX EXPENSE (CONT'D)

# 9C. DEFERRED TAX BALANCE IN THE STATEMENT OF FINANCIAL POSITION (CONT'D):

	Company		
	2010	2009	
	\$'000	\$'000	
Deferred tax liabilities:			
Excess of net book value of plant and equipment	(148)	(182)	
Total deferred tax liabilities	(148)	(182)	
Deferred tax assets:			
Provisions	59	42	
Total deferred tax assets	59	42	
Net deferred tax liabilities	(89)	(140)	
Deferred tax not recorded	8	59	
	(81)	(81)	

It is impracticable to estimate the amount expected to be settled or used within one year.

In Singapore, the realisation of the future income tax benefits from tax loss carryforwards and temporary differences from capital allowances is available for an unlimited future period subject to the conditions imposed by law including the retention of majority shareholders as defined.

Temporary differences arising in connection with interests in subsidiaries are insignificant.

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### **10. EARNINGS PER SHARE**

The following table illustrates the numerators and denominators used to calculate basic and diluted earnings per share of no par value:

	2010 \$'000	2009 \$'000
A. Numerators: earnings attributable to equity:		
Continuing operations: Total basic and diluted earnings attributable to equity holders	237	2,499
B. Denominators: weighted average number of equity shares	'000	'000
Basic and diluted – as stated	132,812	125,000
- restated (a)		132,812

The weighted average number of equity shares refers to shares in circulation during the period. Basic earnings per share ratio is based on the weighted average number of ordinary shares outstanding during each period.

(a) The weighted average number of shares of 132,812,000 is computed after adjusting for the rights issue subsequent to the reporting year (See Note 32).

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## **11. PROPERTY, PLANT AND EQUIPMENT**

	Leasehold	Plant and	
Group	properties	equipment	Total
	\$'000	\$'000	\$'000
Cost:			
At 1 January 2009	3,369	10,635	14,004
Additions	-	288	288
Disposals	-	(29)	(29)
Elimination on disposal of subsidiary	(433)	(7,654)	(8,087)
Transfer to held for sale (Note 15)	-	(658)	(658)
Foreign exchange adjustments		(39)	(39)
At 31 December 2009	2,936	2,543	5,479
Additions	_	1,504	1,504
Acquisition of subsidiaries (Note 27)	154	421	575
Disposals	-	(65)	(65)
Foreign exchange adjustments	(5)	(59)	(64)
At 31 December 2010	3,085	4,344	7,429
Accumulated Depreciation:			
At 1 January 2009	308	7,316	7,624
Depreciation for the year	133	329	462
Disposals	-	(22)	(22)
Elimination on disposal of subsidiary	(112)	(5,920)	(6,032)
Transfer to held for sale (Note 15)	-	(109)	(109)
Foreign exchange adjustments		(1)	(1)
At 31 December 2009	329	1,593	1,922
Depreciation for the year	129	325	454
Acquisition of subsidiaries (Note 27)	2	277	279
Disposals	-	(51)	(51)
Foreign exchange adjustments		(22)	(22)
At 31 December 2010	460	2,122	2,582
Net book volue:			
Net book value: At 1 January 2009	3,061	3,319	6,380
		2,0.0	
At 31 December 2009	2,607	950	3,557
At 31 December 2010	2,625	2,222	4,847
		,	

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## 11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The depreciation expense is charged as follows:

		Marketing and		
Group	Cost of sales	Distribution cost	Administrative expenses	Total
	\$'000	\$'000	\$'000	\$'000
2010	174	22	258	454
2009	181	15	266	462

Certain items are under finance lease agreements (see Note 22C).

Company	Leasehold properties \$'000	Plant and equipment \$'000	<b>Total</b> \$'000
<u>Cost:</u> At 1 January 2009 Additions Disposals Transfer to held for sale (Note 15)	2,936 _ _ 	2,799 273 (18) (658)	5,735 273 (18) (658)
At 31 December 2009 Additions Disposals Written off	2,936 	2,396 255 (29) (9)	5,332 255 (29) (9)
At 31 December 2010	2,936	2,613	5,549
Accumulated Depreciation: At 1 January 2009 Depreciation for the year Disposals Transfer to held for sale (Note 15)	201 128 _ _	1,319 293 (18) (109)	1,520 421 (18) (109)
At 31 December 2009 Depreciation for the year Disposals Written off At 31 December 2010	329 128  457	1,485 214 (29) (7) 1,663	1,814 342 (29) (7) 2,120
Net book value:			
At 1 January 2009 At 31 December 2009	2,735	1,480 911	4,215
At 31 December 2010	2,479	950	3,429

Certain items are under finance lease agreements (see Note 22C).

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### **12. INVESTMENTS IN SUBSIDIARIES**

	Compai	ny
	2010	2009
	\$'000	\$'000
Cost at the beginning of the year	2,909	1,999
Additions	3,098	1,350
Disposals	-	(440)
Less allowance for impairment	(425)	(425)
Total at cost	5,582	2,484
Movement in allowance for impairment:		
Balance at beginning of the year	425	425
Balance at end of the year	425	425
Net book value of subsidiaries	3,303	3,113

	Company		
	2010	2009	
	\$'000	\$'000	
Analysis of above amount denominated in			
non-functional currency:			
Hong Kong Dollars	586	586	
Chinese Renminbi	830	330	
Indonesian Rupiah	168	168	
Malaysia Ringgit	2,597	_	

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### 12. INVESTMENTS IN SUBSIDIARIES (CONT'D)

The subsidiaries held by the group are listed below:

## Name of Subsidiaries, Country of Incorporation, Place of Operations and Principal Activities and

Place of Operations and Principal Activities and (Independent Auditors)	Cost in books of group			
	2010 \$'000	2009 \$'000	2010 %	2009 %
Duvalco Valves and Fittings Pte. Ltd. (Formerly known as Pan Asian Engineering Pte. Ltd.) Singapore General importers and exporters of valves and investment holding (RSM Chio Lim LLP)	1,000	1,000	100	100
Pan Asian Water Solutions (HK) Limited <sup>(1) (2)</sup> Hong Kong Supply of piping systems and related accessories for use in water and wastewater infrastructure developments (RSM Nelson Wheeler)	586	586	100	100
PT. Pan Asian Water Solutions <sup>(1)(3)</sup> Indonesia Exporting and importing of products of water treatment (RSM AAJ Associates)	168	168	100	100
PA Water Solutions (Shanghai) Limited <sup>(4)</sup> People's Republic of China General importers and exporters of pipes and valves (BDO Shu Lun Pan Certified Public Accountants)	330	330	100	100
PA Watertech Pte. Ltd. Singapore Process provider in water wastewater treatment and to carry on consulting and other water treatment service (RSM Chio Lim LLP)	825	825	100	100
PA Corporation Sdn Bhd <sup>(5)</sup> Malaysia General importers and exporters for pipes and valves (Unaudited)	-	-	100	100
Pan Asian Manufacturing (Tianjin) Co. Limited <sup>(1)</sup> People's Republic of China Manufacturing and supply of pipes, fittings, valves and other related accessories (RSM China Certified Public Accountants) Commitment to increase share capital by \$15,138,000 by July 2012	500	_	100	_

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## 12. INVESTMENTS IN SUBSIDIARIES (CONT'D)

Name of Subsidiaries, Country of Incorporation, Place of Operations and Principal Activities and (Independent Auditors)	Cost in books of company		Effective percentage of equity held	
	2010 \$'000	2009 \$'000	2010 %	2009 %
			,,,	70
PVT Engineering Sdn Bhd <sup>(6)</sup>	2,598	-	60	-
Malaysia Trading of engineering products as well as design, supply and installation of pumping plants and				
storage water tanks for water works application (Messrs GEP Associates)				
Held by Duvalco Valves and Fittings Pte. Ltd.				
Duvalco Valves (Tianjin) Co. Limited (1) People's Republic of China	865	-	60	-
Manufacturing of valves and fittings (RSM China Certified Public Accountants)				
Commitment for above to increase share capital by \$645,000 by December 2011				
Held by Duvalco Valves (Tianjin) Co. Limited				
Shanghai Ji Xin Flow Control Co. Limited (1)	59	-	36	-
People's Republic of China Supply of piping systems for use in water and wastewater infrastructure developments, and marine and industrial applications				
(RSM China Certified Public Accountants) Commitment for above to increase share capital by \$59,000 by July 2012				
Held by PVT Engineering Sdn Bhd				
GLS Tanks Sdn Bhd <sup>(6)</sup> Malaysia	43	-	60	-
Trading of engineering products as well as design, supply and installation of pumping plants and storage water tanks for water works application				
(Messrs GEP Associates)				



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### 12. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (1) Audited by member firms of RSM International of which RSM Chio Lim LLP in Singapore is a member.
- (2) 1 ordinary share of HK\$1 in Pan Asian Water Solutions (HK) Limited is held in trust by an executive director.
- (3) 1,000 shares in PT. Pan Asian Water Solutions are held in trust by an employee.
- (4) Other independent auditors. Audited by firms of accountants other than member firms of RSM International of which RSM Chio Lim LLP in Singapore is a member.
- (5) Cost of investment is less than \$1,000. The unaudited management financial statements at 31 December
  2010 and 2009 have been used for consolidation purposes.
- (6) Subsidiary's financial year end is 30 June. For consolidation purposes, RSM Robert Teo, Kuan & Co was appointed as auditors for the reporting year ended 31 December 2010.

As required by Rule 716 of the Catalist Listing Manual of The Singapore Exchange Securities Trading Limited, the audit committee and the board of directors of the company satisfied themselves that the appointment of different auditors for certain of its overseas subsidiaries would not compromise the standard and effectiveness of the audit of the group.

### **13. INTANGIBLE ASSETS**

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Goodwill (Note 13A)	2,109	-	-	-
Other intangible assets (Note 13B)	439	_	-	_
Total	2,548	_	-	_

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# 13. INTANGIBLE ASSETS (CONT'D)13A. GOODWILL

	Group		
	2010		
	\$'000	\$'000	
Cost:			
Balance at beginning of the year	-	-	
Arising from acquisition of subsidiary	2,109	-	
Balance at end of the year	2,109		

The goodwill was tested for impairment at the end of the reporting year. An impairment loss is the amount by which the carrying amount of an asset or a cash-generating unit exceeds its recoverable amount. The recoverable amount of an asset or a cash-generating unit ("CGU") is the higher of its fair value less costs to sell or its value in use. The recoverable amounts of cash-generating units have been determined based on the fair value less costs to sell and its value in use methods as appropriate. The value is regarded as the lowest level for fair value measurement as the valuation includes inputs for the asset that are not based on observable market data (unobservable inputs).

The value in use was determined by management. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates, visible success rates of sales projects and direct costs during the period. Management estimates discount rates using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the CGUs. The growth rates are based on industry growth forecasts. Changes in selling prices and direct costs are based on past practices and expectations of future changes in the market.

The group prepares cash flow forecasts derived from the most recent financial budgets approved by management for the next five years. Management forecast using cash flow forecast based on confirmed and probable projects. The discount rate of 33.4% representing the subsidiary's weighted average cost of capital was used to discount the forecast cash flow.

No impairment charges were recognised because the carrying amount of all cash-generating units was lower than their recoverable amount.



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# 13. INTANGIBLE ASSETS (CONT'D)13B. OTHER INTANGIBLE ASSETS

Group		
2010	2009	
\$'000	\$'000	
-	-	
597	-	
597	-	
-	_	
153	-	
5	-	
158	-	
439	-	
	\$'000 	

Other intangible assets consist of order backlog.

### 14. OTHER ASSETS, NON-CURRENT

	Group		Group Company		pany
	2010	2009	2010	2009	
	\$'000	\$'000	\$'000	\$'000	
Club memberships at cost	89	89	89	89	
Less allowance for impairment	(2)	(2)	(2)	(2)	
	87	87	87	87	
Movement in allowance:					
Balance at beginning of year	2	5	2	5	
Charge to profit or loss included					
in other charges	-	2	-	2	
Written off	-	(5)	-	(5)	
	2	2	2	2	

The above club memberships are held in trust by certain directors and employees.

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### 14. OTHER ASSETS, NON-CURRENT (CONT'D)

The carrying value of club memberships is at cost. The fair value of the club memberships is deemed to be not reliably measurable as the probabilities of the various estimates within the range cannot be reasonably assessed as used in estimating fair values. Consequently it is carried at cost less provision for impairment.

### 15. ASSETS HELD FOR SALE UNDER FRS 105

A plant and equipment is presented as held for sale following the decision of management on the sale. The sale was completed on 1 January 2010. The plant and equipment was disposed at a gain (Note 6).

	Group and Company	
	2010	2009
	\$'000	\$'000
Assets held for sale:		
Plant and equipment at carrying value in statement		
of financial position	-	549

### **16. INVENTORIES**

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Finished goods and goods for resale	4,132	6,556	2,815	6,182
Inventories are stated after allowance.				
Movements in allowance:				
Balance at beginning of year	1,160	1,285	1,100	1,166
Reversed to profit or loss included				
in other charges	(802)	(122)	(784)	(66)
Foreign exchange adjustments	(3)	(3)	-	
Balance at end of year	355	1,160	316	1,100
Cost of inventories sold	26,425	40,404		

The reversal of the allowance is for goods with an estimated increase in net realisable value.

Certain inventories are pledged as security for the bank facilities (see Note 22).



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### **17. TRADE AND OTHER RECEIVABLES**

	Gro	pup	Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Trade receivables:				
Outside parties	10,040	9,093	6,333	7,837
Less allowance for impairment	(34)	(149)	(33)	(85)
Subsidiaries (Note 3)	-	-	129	382
Less allowance for impairment	-	-	(82)	
Subtotal	10,006	8,944	6,347	8,134
Other receivables:				
Subsidiaries (Note 3)	-	-	2,815	747
Less allowance for impairment	-	_	(615)	(478)
Tax recoverable	291	100	-	-
Government grants	222	-	-	-
Outside parties	-	8	10	8
Subtotal	513	108	2,210	277
Total trade and other receivables	10,519	9,052	8,557	8,411

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Movements in above allowance:				
Balance at beginning of year	149	742	563	760
Reversed for trade receivables to				
profit or loss included in other				
(credits)/charges	(40)	(549)	(40)	(367)
Charge for related company accounts				
to profit or loss included in other				
(credits)/charges	-	-	219	210
Foreign exchange adjustments	-	(44)	-	-
Used/Bad debts written off	(75)		(12)	(40)
Balance at end of year	34	149	730	563

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### **18. OTHER ASSETS, CURRENT**

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Advance payment for land use rights	418	-	-	-
Prepayments	465	431	226	182
Deposits to secure services	131	128	18	24
	1,014	559	244	206

### **19. CASH AND CASH EQUIVALENTS**

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Not restricted in use	6,305	11,074	3,798	8,028
Cash restricted in use (a)	406	2,049	-	2,000
	6,711	13,123	3,798	10,028

(a): The amount for 2010 is pledged for certain bank facilities (Note 22A).

The interest earning balances are not significant.

### 19A. CASH AND CASH EQUIVALENTS IN THE CASH FLOW STATEMENT:

	Gro	Group		
	2010	2009		
	\$'000	\$'000		
As shown above	6,711	13,123		
Bank overdrafts	(288)	-		
Cash restricted in use	(406)	(2,049)		
Cash and cash equivalents for statement of cash flows				
purposes at end of the year	6,017	11,074		

### **19B. NON-CASH TRANSACTIONS:**

During the year there were acquisitions of plant and equipment with a total cost of \$72,000 (2009: \$137,000) acquired by means of finance leases.



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### 20. SHARE CAPITAL

	Number of	
	shares issued	Share capital
	.000	\$'000
Ordinary shares of no par value:		
Balance at beginning of year 1 January 2009		
and end of year 31 December 2009	125,000	8,947
Balance at beginning of year 1 January 2010		
and end of year 31 December 2010	125,000	8,947

The ordinary shares of no par value which are fully paid carry no right to fixed income.

#### Capital Management:

In order to maintain its listing on the Singapore Stock Exchange it has to have share capital with at least a free float of at least 10% of the shares. The company met the capital requirement on its initial listing and the rules limiting treasury share purchases mean it will automatically continue to satisfy that requirement, as it did throughout the year. Management receives a report from the registrars frequently on substantial share interests showing the non-free float and it demonstrated continuing compliance with the 10% limit throughout the year.

The objectives when managing capital are: to safeguard the reporting entity's ability to continue as a going concern, so that it can continue to provide returns for owners and benefits for other stakeholders, and to provide an adequate return to owners by pricing products and services commensurately with the level of risk. The management sets the amount of capital to meet its requirements and the risk taken. There were no changes in the approach to capital management during the reporting year. The management manages the capital structure and makes adjustments to it in the light of changes in conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the management may adjust the amount of dividends paid to owners, return capital to owners, issue new shares, or sell assets to reduce debt. The management does not set a target level of gearing but uses capital opportunistically to support its business and to add value for shareholders. The key discipline adopted is to widen the margin between the return on capital employed and the cost of that capital.

The management monitors the capital on the basis of the debt-to-adjusted capital ratio. This ratio is calculated as net debt/net capital. Net debt is calculated as total borrowings less cash and cash equivalents. Adjusted capital comprises all components of equity (i.e. share capital and retained earnings).

There are significant borrowings but the cash balance is greater than the borrowings. The debt-to-adjusted capital ratio does not provide a meaningful indicator of the risk of borrowings.

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### **21. OTHER RESERVES**

	Group		
	<b>2010</b> 200		
	\$'000	\$'000	
Foreign currency translation reserve (Note 21A)	(561)	(344)	
Statutory reserves (Note 21B)	69	43	
Total at the end of the year	(492)	(301)	

### 21A. FOREIGN CURRENCY TRANSLATION RESERVE

	Gro	Group	
	2010	2009	
	\$'000	\$'000	
At beginning of the year	(344)	(101)	
Exchange differences on translating foreign subsidiaries	(217)	(243)	
At end of the year	(561)	(344)	

The currency translation reserve accumulates all foreign exchange differences.

## 21B. STATUTORY RESERVES

	Gro	Group	
	2010	2009	
	\$'000	\$'000	
At beginning of the year	43	11	
Transferred from retained earnings	26	32	
At end of the year	69	43	

All reserves classified on the face of the statement of financial position as retained earnings represents past accumulated earnings and are distributable as cash dividends. The other reserves are not available for cash dividends unless realised.



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### 21. OTHER RESERVES (CONT'D)

### 21B. STATUTORY RESERVES (CONT'D)

The subsidiary incorporated in the PRC is required by the relevant PRC regulations and the articles of association to appropriate, where applicable, certain percentage of profit after taxation (after offsetting all recognised tax losses carried forward from previous financial years) arrived at in accordance with the Company Law of the PRC and Company's articles of association each year to statutory reserves. The appropriation to statutory reserves must be made before distribution of dividends to shareholders. Subject to certain restrictions, part of the reserve may be converted to increase share capital or be used to make up losses. These statutory reserves are not distributable in the form of cash dividends. The amount of retained earnings appropriated to the statutory reserve amounted to \$69,000 (RMB353,000 equivalent) (2009: \$43,000 (RMB207,000 equivalent)).

### 22. OTHER FINANCIAL LIABILITIES

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Non-current:				
Bank Ioan (Note 22B)	1,000	1,800	1,000	1,800
Finance leases (Note 22C)	223	221	188	221
Non-current, total	1,223	2,021	1,188	2,021
Current:				
Bank loans (Note 22B)	1,073	800	800	800
Trust receipts for purchase of	,			
inventories (Note 22A)	714	-	714	-
Finance leases (Note 22C)	84	92	79	92
Bank overdrafts (Note 22A)	288	-	-	-
Current, total	2,159	892	1,593	892
Total	3,382	2,913	2,781	2,913
The new ourrest parties is rescuele				
The non-current portion is repayable as follows:				
Due within 2 to 5 years	1,223	2,021	1,188	2,021
	1,220	2,021	1,100	2,021
Total pap autrent partian	1 000	0.001	1 100	0.001
Total non-current portion	1,223	2,021	1,188	2,021

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### 22. OTHER FINANCIAL LIABILITIES (CONT'D)

All the amounts are at floating interest rates except for finance leases that are on fixed interest rates. The range of floating rate interest rates paid were as follows:

	Group		Company	
	2010	2009	2010	2009
	%	%	%	%
Bank loans	5.00	2.20 – 2.80	5.00	2.20 - 2.80
Bank overdrafts	8.50	-	-	-
Trust receipts for purchase				
of inventories	1.90 – 2.86	2.73 - 5.00	1.90 – 2.86	2.73 – 5.00

The fair value of the loans approximates fair value.

# 22A. BANK OVERDRAFT AND BANK TRUST RECEIPTS FOR PURCHASE OF INVENTORIES

The trust receipts of the company are covered by a first legal charge on certain inventories.

Certain bank overdraft and trust receipts of a subsidiary are secured by:

- a. Corporate guarantees from the company and a related party of a subsidiary; and
- b. Fixed deposit pledged (Note 19)

#### 22B. BANK LOANS

The company bank loan is repayable by 48 monthly instalments from May 2009. A subsidiary's bank loan is repayable in May 2011.

The bank loans agreements provide among other matters for the following:

#### <u>2009:</u>

- 1. A negative pledge over the assets of the company
- 2. Corporate guarantee from the company

#### 2010:

- 1. A negative pledge over the assets of the company
- 2. Corporate guarantee from related party of subsidiary
- 3. Personal guarantee from related party subsidiary



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## 22. OTHER FINANCIAL LIABILITIES (CONT'D)

### 22C. FINANCE LEASES

Group			
2010	Minimum	Finance	Present
	payments	charges	value
	\$'000	\$'000	\$'000
Minimum lease payments payable:			
Due within one year	98	(14)	84
Due within 2 to 5 years	253	(30)	223
Total	351	(44)	307
2009			
Minimum lease payments payable:			
Due within one year	104	(12)	92
Due within 2 to 5 years	251	(30)	221
Total	355	(42)	313
Company			
2010			
Minimum lease payments payable:			
Due within one year	90	(11)	79
Due within 2 to 5 years	218	(30)	188
Total	308	(41)	267
2009			
Minimum lease payments payable:			
Due within one year	104	(12)	92
Due within 2 to 5 years	251	(30)	221
	201	(50)	221
Total	355	(42)	313

Net book value of plant and equipment under finance leases of the Group and the Company amounted to \$490,540 (2009: \$412,783) and \$388,413 (2009: \$412,783) respectively at the end of the reporting year.

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### 22. OTHER FINANCIAL LIABILITIES (CONT'D)

### 22C. FINANCE LEASES (CONT'D)

It is a policy to lease certain of its plant and equipment under finance leases. The average lease term is 3 to 5 years. For the reporting year ended 31 December 2010, the rate of interest for finance leases ranges from 2.2% to 8.54% (2009: 2.2% to 6.75%) per year. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments. The lease obligations denominated in Singapore dollars and Malaysia Ringgit are \$267,000 (2009: \$313,000) and \$40,000 (2009: nil) respectively. The obligations under finance leases are secured by the lessor's charge over the leased assets and a personal gurantee from a director of the company. The carrying amount of the lease liabilities is not significantly different from the fair value.

### 23. OTHER LIABILITIES

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Advance payment from customer	106		106	

### 24. TRADE AND OTHER PAYABLES

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Trade payables:				
Outside parties and accrued liabilities	6,819	11,226	3,726	10,546
Related party (Note 3)	84	64	2	-
Subsidiaries (Note 3)	-	_	169	36
Subtotal	6,903	11,290	3,897	10,582
	,	,	,	
Other payables:				
Outside parties	_	126	_	126
Director of subsidiary (Note 3)	137	-	_	-
Subsidiaries (Note 3)	_	_	86	_
Advances received from customers	151	74	34	43
Subtotal	288	200	120	169
Gubtotai	200	200	120	103
<b>-</b>	7 4 6 4			
Total trade and other payables	7,191	11,490	4,017	10,751



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### 25. DIVIDENDS ON EQUITY SHARES

On 14 May 2010, a final dividend of 1.00 cent (1-tier tax exempt) (2009: 0.50 cent) per ordinary share of the company was paid to shareholders totalling \$1,250,000 (2009: \$625,000).

### 26. FOREIGN EXCHANGE FORWARD CONTRACTS

This includes the gross amount of all notional values for contracts that have not yet been settled or cancelled. The amount of notional value outstanding is not necessarily a measure or indication of market risk, as the exposure of certain contracts may be offset by that of other contracts. The fair value of the forward currency contracts is not adjusted as it is not significant.

Group				
Groub	$\sim$	ro		-
	G	rυ	u	D

	Notional	Reference			Unrealised
2010	value	currency	Maturity	Fair value	gains
	\$'000			\$'000	\$'000
Forward currency contract	1,202	Malaysian Ringgit	20 April 2011	461	40
Forward currency contract	270	Malaysian Ringgit	13 May 2011	95	17
Forward currency contract	13	Malaysian Ringgit	30 June 2011	5	1
Forward currency contract	215	Malaysian Ringgit	30 June 2011	86	3
	1,700			647	61
2009					
				\$'000	\$'000
Forward currency contract	100	USD	16 March 10	143	(2)
Forward currency contract	100	USD	19 January 10	140	1
	200			283	(1)

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#### 27. ACQUISITION OF SUBSIDIARY

The group acquired 60% of PVT Engineering Sdn Bhd and subsidiary, GLS Tanks Sdn Bhd with effect from 1st July 2010. The subsidiaries were acquired to enable the company to scale the necessary learning curve and save on time and financial resources to build its sales network in Malaysia from scratch and to have immediate sales opportunities for its products by tapping on the investment's existing marketing network and increase product offerings to its existing customers by tapping on the products produced or marketed by the subsidaries. The transaction was accounted by the purchase method of accounting. The net assets acquired are as follows:–

	Group		
	Fair value	Carrying	
	before	amount before	
	acquisition	acquisition	
	\$'000	\$'000	
Cash and cash equivalent	434	434	
Trade and other receivables	1,635	1,635	
Property, plant & equipment	296	296	
Inventories	152	152	
Trade and other payables	(1,888)	(1,888)	
Finance leases	(45)	(45)	
Bank overdraft	(212)	(212)	
Intangible assets recognised in purchase price allocation	597	-	
Deferred tax liabilities	(154)		
	815	372	
Non-controlling interest	(327)		
Goodwill	2,109		
Consideration	2,597		
	<u>.</u>		
Satisfied by:			
Cash consideration	2,597		
Less: Cash taken over, net of bank overdraft	(222)		
Net cash outflow on acquisition	2,375		

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### 27. ACQUISITION OF SUBSIDIARY (CONT'D)

The contributions from the acquired subsidiaries for the period between the date of acquisition and the end of the reporting year were as follows:

	Gro	Group		
	From date	For the		
	of acquisition	reporting year		
	in 2010	2010		
	\$'000	\$'000		
Revenue	2,948	4,326		
Profit before income tax	162	255		

The goodwill arising on the acquisition of PVT Engineering Sdn Bhd and subsidiary, GLS Tanks Sdn Bhd is attributable to the anticipated profitability of the distribution of the group's products in the new markets and the anticipated future operating synergies from the combination.

### 28. DISPOSAL OF SUBSIDIARY

The group disposed Teacly (S) Pte Ltd on 31 May 2009. The following table summarises the carrying value of the assets and liabilities of the subsidiary Teacly (S) Pte Ltd that was disposed on 31 May 2009.

	Group
	2009
	\$'000
Cash and cash equivalents	717
Trade and other receivables	4,304
Property, plant and equipment	2,055
Inventories	755
Other investments	70
Trade and other payables	(3,313)
Income tax payable	(233)
Other financial liabilities	(2,720)
Minority interest	(795)
Loss on disposal	(56)
Total consideration	784
Net cash inflow on disposal:	
Cash consideration	784
Less cash disposed	(717)
Net cash inflow	67

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## 28. DISPOSAL OF SUBSIDIARY (CONT'D)

The loss on disposal of the subsidiary Teacly (S) Pte Ltd and the results of the subsidiary for the previous year and for the period from the beginning of the year to 31 May 2009, which have been included in the consolidated financial statements, were as follows:

	Grou	ıp
	Period ended	Year ended
	31 May	31 December
	2009	2008
	\$'000	\$'000
Revenue	4,957	24,056
Expenses	(4,839)	(23,477)
Profit before tax	118	579
Income tax	(20)	(100)
Profit after tax before disposal loss	98	479
Loss on disposal of subsidiary	(56)	
Income tax expense		
Loss after tax on disposal	(56)	
Total profit on disposal	42	



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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS 29A. CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

The following table summarises the carrying amount of financial assets and liabilities recorded at the end of the year by FRS 39 categories:

	Gro	pup	Company		
	2010	2009	2010	2009	
	\$'000	\$'000	\$'000	\$'000	
Financial assets:					
Cash and cash equivalents	6,711	13,123	3,798	10,028	
Loans and receivables	10,228	8,952	8,557	8,411	
At end of year	16,939	22,075	12,355	18,439	
Financial liabilities:					
Other financial liabilities at					
amortised cost	3,382	2,913	2,781	2,913	
Trade and other payables at					
amortised cost	7,040	11,416	3,983	10,708	
At end of year	10,422	14,329	6,764	13,621	

Further quantitative disclosures are included throughout these financial statements.

#### 29B. FINANCIAL RISK MANAGEMENT

The main purpose for holding or issuing financial instruments is to raise and manage the finances for the entity's operating, investing and financing activities. There is exposure to the financial risks on the financial instruments such as credit risk, liquidity risk and market risk comprising interest rate, currency risk and price risk exposures. The management has certain practices for the management of financial risks and action to be taken in order to manage the financial risks. However, these are not formally documented in written form. The following guidelines are followed:

- 1. Minimise interest rate, currency, credit and market risks for all kinds of transactions.
- 2. Maximise the use of "natural hedge": favouring as much as possible the natural off-setting of sales and costs and payables and receivables denominated in the same currency and therefore put in place hedging strategies only for the excess balance. The same strategy is pursued with regards to interest rate risk.
- 3. All financial risk management activities are carried out and monitored by senior management staff.
- 4. All financial risk management activities are carried out following good market practices.

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#### 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D)

### 29C. FAIR VALUE OF FINANCIAL INSTRUMENTS STATED AT AMORTISED COST IN THE STATEMENT OF FINANCIAL POSITION

The financial assets and financial liabilities at amortised cost are at a carrying amount that is a reasonable approximation of fair value.

#### 29D. CREDIT RISK ON FINANCIAL ASSETS

Financial assets that are potentially subject to concentrations of credit risk and failures by counterparties to discharge their obligations in full or in a timely manner consist principally of cash balances with banks, cash equivalents and receivables, certain investments, and other financial assets. The maximum exposure to credit risk is: the total of the fair value of the financial instruments; the maximum amount of the entity could have to pay if the guarantee is called on; and a full amount of any loan payable commitment at the end of the reporting year. Credit risk on cash balances with banks and derivative financial instruments is limited because the counter-parties are entities with acceptable credit ratings. Credit risk on other financial assets is limited because the other parties are entities with acceptable credit ratings. For credit risk on receivables an ongoing credit evaluation is performed of the financial condition of the debtors and a loss from impairment is recognised in profit or loss. The exposure to credit risk is controlled by setting limits on the exposure to individual customers and these are disseminated to the relevant persons concerned and compliance is monitored by management. There is no significant concentration of credit risk, as the exposure is spread over a large number of counter-parties and customers unless otherwise disclosed in the notes to the financial statements.

As disclosed in Note 19, cash and cash equivalent balances represent short term deposit with a less than 90-day maturity.

As part of the process of setting customer credit limits, different credit terms are used. The average credit period generally granted to trade receivable customers is about 60 to 90 days (2009: 60 to 90 days). But some customers take a longer period to settle the amounts.

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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29D.CREDIT RISK ON FINANCIAL ASSETS (CONT'D)

(a) Ageing analysis of the age of trade receivable amounts that are past due as at the end of reporting year but not impaired:

	Gro	pup	Com	pany
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Trade receivables:				
31-60 days	1,704	348	1,123	349
61-90 days	933	774	356	155
91-120 days	372	147	99	47
Over 120 days	352	502	736	383
At end of year	3,361	1,771	2,314	934

(b) Ageing analysis as at the end of reporting year of trade receivable amounts that are impaired:

	Gro	pup	Company		
	2010	2009	2010	2009	
	\$'000	\$'000	\$'000	\$'000	
Trade receivables:					
Over 120 days	34	149	115	85	
At end of year	34	149	115	85	

The allowance is based on individual accounts that are determined to be impaired at the year end date. These are not secured.

Other receivables are normally with no fixed terms and therefore there is no maturity.

Concentration of trade receivable customers as at the end of reporting year:

	Group		Com	pany
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Top 1 customer	1,569	3,737	1,569	3,737
Top 2 customers	2,884	5,427	2,884	5,427
Top 3 customers	3,435	6,418	3,435	6,418

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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29E. LIQUIDITY RISK

The following table analyses the non-derivative financial liabilities by remaining contractual maturity (contractual and undiscounted cash flows).

	Less than 1 year \$'000	1 – 5 years \$'000	Total \$'000
Group			
Non-derivative financial liabilities:			
<u>2010:</u>			
Other financial liabilities	2,246	1,287	3,533
Trade and other payables	7,040	-	7,040
At end of the year	9,286	1,287	10,573
<u>2009:</u>			
Other financial liabilities	1,017	2,158	3,175
Trade and other payables	11,416	_	11,416
At end of the year	12,433	2,158	14,591
Company			
<u>2010:</u>	4 077	4 050	0.000
Other financial liabilities	1,677	1,252	2,929
Trade and other payables	3,983		3,983
At and of the year	E 000	1.050	6.010
At end of the year	5,660	1,252	6,912
2009:			
Other financial liabilities	1,017	2,158	3,175
Trade and other payables	10,708	_	10,708
At end of the year	11,725	2,158	13,883



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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29E. LIQUIDITY RISK (CONT'D)

	Less than 1 year \$'000	Total \$'000
Group		
Derivative financial liabilities:		
2010: Foreign currency forward contracts	647	647
At end of the year	647	647
At end of the year	047	047
<u>2009:</u>		
Foreign currency forward contracts	283	283
At end of the year	283	283
Company		
Derivative financial liabilities:		
2010: Foreign currency forward contracts	-	-
At end of the year	-	-
2009:		
Foreign currency forward contracts	283	283
At end of the year	283	283

The liquidity risk is managed on the basis of expected maturity dates of the financial liabilities. The average credit period taken by the group and the company to settle non-related party trade payables is about 60 days (2009: 60 days) and 60 days (2009: 60 days) respectively. The other payables are with short-term durations. Apart from the classification of the assets in the statement of financial position, no further analysis is deemed necessary.

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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29E. LIQUIDITY RISK (CONT'D)

For financial guarantee contracts the maximum earliest period in which the guarantee could be called is used. At the end of the reporting year no claims on the financial guarantees are expected. The financial gurantee contracts in favour of related companies matures in less than one year.

The liquidity risk refers to the difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. It is expected that all the liabilities will be paid at their contractual maturity. In order to meet such cash commitments the operating activity is expected to generate sufficient cash inflows.

#### 29F. INTEREST RATE RISK

The interest rate risk exposure is mainly from changes in fixed rate and floating interest rates. The following table analyses the breakdown of the significant financial instruments by type of interest rate:

	Group Company		pany	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Financial assets:				
Floating rate	3,120	4,932	2,050	4,210
At end of year	3,120	4,932	2,050	4,210
Financial liabilities:				
Fixed rate	307	313	267	313
Floating rate	3,075	2,600	2,514	2,600
At end of year	3,382	2,913	2,781	2,913

The floating rate debt obligations are with interest rates that are re-set regularly at one, three or six month intervals. The interest rates are disclosed in the respective notes.



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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29F. INTEREST RATE RISK (CONT'D)

Sensitivity analysis:

	Gro	pup	Company		
	2010	2009	2010	2009	
	\$'000	\$'000	\$'000	\$'000	
Financial liabilities:					
A hypothetical variation in interest rates					
by 50 basis points with all other					
variables held constant, would have					
a decrease in pre-tax profit					
for the year by	15	13	13	13	
A hypothetical variation in interest rates					
by 100 basis points with all other					
variables held constant, would have					
a decrease in pre-tax profit	31	26	25	26	
for the year by A hypothetical variation in interest rates	51	20	20	20	
by 150 basis points with all other					
variables held constant, would have					
a decrease in pre-tax profit					
for the year by	46	39	38	39	
A hypothetical variation in interest rates					
by 200 basis points with all other					
variables held constant, would have					
a decrease in pre-tax profit					
for the year by	62	52	50	52	

The analysis has been performed separately for fixed interest rate financial liabilities and floating interest rate liabilities. The impact of a change in interest rates on fixed interest rate financial instruments has been assessed in terms of changing of their fair value. The impact of a change in interest rates on floating interest rate financial instruments has been assessed in terms of changing of their cash flows and therefore in terms of the impact on net expenses. The hypothetical changes in basis points are not based on observable market date (unobservable inputs).

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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29G.FOREIGN CURRENCY RISKS

Analysis of amounts denominated in non-functional currency.

Group		2010			2009	
Financial assets:	Cash	Receivables	Total	Cash	Receivables	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December:						
US Dollars	1,004	2,775	3,779	2,729	1,995	4,724
Japanese Yen	367	14	381	97	-	97
Pound Sterling	545	246	791	1,141	-	1,141
Euro Dollars	84	520	604	262	41	303
China Renminbi	-	-	-	397	-	397
Indonesia Rupiah	-	248	248	-	-	-
	2,000	3,803	5,803	4,626	2,036	6,662
Group		2010			2009	
Financial liabilities:	Borrowings	Payables	Total	Borrowings	Payables	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December:						
US Dollars	457	2,242	2,699	-	5,811	5,811
Japanese Yen	-	99	99	-	6	6
Pound Sterling	-	196	196	-	260	260
Euro Dollars	-	361	361	-	64	64
India Rupee	-	121	121	-	_	_
	457	3,019	3,476	-	6,141	6,141





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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29G.FOREIGN CURRENCY RISKS (CONT'D)

	2010			2009	
				2009	
Cash I	Receivables	Total	Cash	Receivables	Total
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
480	2,948	3,428	2,545	2,127	4,672
367	14	381	97	-	97
540	228	768	1,120	2	1,122
43	153	196	258	139	397
-	164	164	-	-	-
-	297	297	-	-	-
1,430	3,804	5,234	4,020	2,268	6,288
	2010			2009	
Borrowings	Payables	Total	Borrowings	Payables	Total
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
457	2,109	2,566	-	5,774	5,774
-	99	99	-	6	6
-	174	174	-	246	246
-	50	50	-	64	64
	\$'000 480 367 540 43 - - - 1,430 Borrowings \$'000	480 2,948 367 14 540 228 43 153 - 164 - 297 1,430 3,804 Borrowings Payables \$'000 \$'000 457 2,109 - 99 - 99 - 174	\$'000      \$'000      \$'000        480      2,948      3,428        367      14      381        540      228      768        43      153      196        -      164      164        -      297      297        1,430      3,804      5,234        Borrowings      Payables      Total        \$'000      \$'000      \$'000        457      2,109      2,566        -      99      99        -      174      174	\$'000    \$'000    \$'000      480    2,948    3,428    2,545      367    14    381    97      540    228    768    1,120      43    153    196    258      -    164    164    -      -    297    297    -      1,430    3,804    5,234    4,020      Borrowings    Payables    Total    Borrowings      \$'000    \$'000    \$'000    \$'000      457    2,109    2,566    -      -    99    99    -      -    174    174    -	\$'000    \$'000    \$'000    \$'000      480    2,948    3,428    2,545    2,127      367    14    381    97    -      540    228    768    1,120    2      43    153    196    258    139      -    164    164    -    -      -    297    297    -    -      1,430    3,804    5,234    4,020    2,268      Borrowings    Payables    Total    Borrowings    Payables      \$'000    \$'000    \$'000    \$'000    \$'000      457    2,109    2,566    -    5,774      -    99    99    -    6      -    174    174    -    246

There is exposure to foreign currency risk as part of its normal business.

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## 29. FINANCIAL INSTRUMENTS: INFORMATION ON FINANCIAL RISKS (CONT'D) 29G.FOREIGN CURRENCY RISKS (CONT'D)

Sensitivity analysis:

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
A hypothetical 10% strengthening in				
the exchange rate of the functional				
currency \$ against the US\$ with all				
other variables held constant would				
have a favourable/(adverse) effect				
on pre-tax profit of	(108)	109	(86)	110
A hypothetical 10% strengthening in				
the exchange rate of the functional				
currency \$ against the Japanese Yen				
with all other variables held constant				
would have an adverse effect				
on pre-tax profit of	(28)	(9)	(28)	(9)
A hypothetical 10% strengthening in				
the exchange rate of the functional				
currency \$ against the Sterling Pound				
with all other variables held constant				
would have an adverse effect				
on pre-tax profit of	(60)	(88)	(59)	(88)
A hypothetical 10% strengthening in				
the exchange rate of the functional				
currency \$ against the Euro Dollar				
with all other variables held constant				
would have an adverse effect on				
pre-tax profit of	(24)	(24)	(15)	(33)

The above table shows sensitivity to a hypothetical 10% variation in the functional currency against the relevant foreign currencies. The sensitivity rate used is the reasonably possible change in foreign exchange rates. For similar rate weakening of the functional currency against the relevant foreign currencies, there would be comparable impacts in the opposite direction on the profit or loss and reserves.

The hypothetical changes in exchange rates are not based on observable market data (unobservable inputs). The sensitivity analysis is disclosed for each currency to which the entity has significant exposure at end of reporting year. The analysis above has been carried out on the basis that there are no hedged transactions.



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## **30. OPERATING LEASE PAYMENT COMMITMENTS**

At the end of the reporting year the total of future minimum lease payment commitments under non-cancellable operating leases are as follows:

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Not later than one year	228	341	212	235
Later than one year and not later				
than 5 years	764	658	763	601
Later than five years	2,784	2,330	2,767	2,330
Rental expense for the year	704	540	368	274

Operating lease payments represent rentals payable by the group and company for certain of its warehouses, office equipment and owned leasehold properties. The lease rental terms are negotiated for term of 3 to 24 years (2009: 3 to 24 years) and rentals are subject to an escalation clause but the amount of the rent increase is not to exceed a certain percentage.

### **31. CONTINGENT LIABILITIES**

	Company		
	2010	2009	
	\$'000	\$'000	
Bank guarantee in favour of subsidiaries (Note 3)	1,657	1,245	

### 32. EVENTS SUBSEQUENT TO THE END OF THE REPORTING YEAR

- (a) The company undertook a renounceable non-underwritten rights issue of up to 62,500,000 new ordinary shares in the capital of the company at an issue price of \$0.07 for each rights share on the basis of one rights share for every two existing ordinary shares held by entitled shareholders and up to 62,500,000 free detachable warrants each carrying the right to subscribe for one new ordinary share in the capital of the company at the exercise price of \$0.08 on the basis of one warrant for every one rights share subscribed. The amount raised is \$4,375,000.
- (b) 50,000 shares were allocated upon exercise of warrants by shareholders in January 2011.
- (c) \$3,000,000 of the proceeds of the rights issue has been utilized as paid up capital in its subsidiary Pan Asian Manufacturing (Tianjin) Co. Ltd in accordance with the purpose as set out in the Offer Information Statement dated 6 December 2010. The remaining balance of the proceeds from the rights issue after this disbursement is \$1,375,000.

# NOTES TO THE FINANCIAL STATEMENTS

31 December 2010

### 32. EVENTS SUBSEQUENT TO THE END OF THE REPORTING YEAR (CONT'D)

- (d) The group acquired Duvalco BV in Holland at a cost of \$1 from certain directors. The group also incorporated two new subsidiaries, PA Airwater Pte. Ltd. and Duvalco Controls Pte Ltd. with a paid up capital of \$1 each.
- (e) A subsidiary PA Corporation Sdn Bhd increased its paid up capital from \$1 (RM2 equivalent) to \$211,750 (RM500,000 equivalent).

### 33. CHANGES AND ADOPTION OF FINANCIAL REPORTING STANDARDS

For the reporting year ended 31 December 2010 the following new or revised Singapore Financial Reporting Standards were adopted. The new or revised standards did not require any material modification of the measurement method or the presentation in the financial statements.

FRS No.	Title
FRS 1	Presentation of Financial Statements (Amendments to)
FRS 7	Statement of Cash Flows (Amendments to)
FRS 17	Leases (Amendments to)
FRS 27	Consolidated and Separate Financial Statements (Revised)
FRS 28	Investments in Associates (Revised) (*)
FRS 36	Impairment of Assets (Amendments to)
FRS 38	Intangible Assets (Amendments to)
FRS 39	Financial Instruments: Recognition and Measurement – Eligible Hedged Item
	(Amendments to) (*)
FRS 39	Financial Instruments: Recognition and Measurement (Amendments to)
FRS 102	Share-based Payment (Amendments to) (*)
FRS 103	Business Combinations (Revised)
FRS 105	Non-current Assets Held for Sale and Discontinued Operations (Amendments to)
FRS 108	Operating Segments (Amendments to)
INT FRS 109	Reassessment of Embedded Derivatives (Amendments to) (*)
INT FRS 116	Hedges of a Net Investment in a Foreign Operation (Amendments to) (*)
INT FRS 117	Distributions of Non-cash Assets to Owners (*)
INT FRS 118	Transfers of Assets from Customers (*)

(\*) Not relevant to the entity.

FRS 103 Business Combinations and FRS 27 Consolidated and Separate Financial Statements were revised and are applied prospectively to business combinations first accounted for in the first annual reporting period beginning on or after 1 July 2009 and the amendments to FRS 27 apply retrospectively to periods beginning on or after 1 July 2009. These have been adopted for the reporting year beginning from 1 January 2010. The main changes in existing practice resulting from the revision to FRS 103 affect acquisitions that are achieved in stages and acquisitions where less than 100% of the equity is acquired. In addition, acquisition related costs must be recognised as expenses unless they are directly connected with the issue of debt or equity securities. The revisions to FRS 27 specify that changes in a parent's ownership interest in a subsidiary that do not result in the loss of control must be accounted for as equity transactions.



# NOTES TO THE FINANCIAL STATEMENTS

31 December 2010

# 34. FUTURE CHANGES IN FINANCIAL REPORTING STANDARDS

The following new or revised Singapore Financial Reporting Standards that have been issued will be effective in future. The transfer to the new or revised standards from the effective dates is not expected to result in material adjustments to the financial position, results of operations, or cash flows for the following year.

FRS No.	Title	Effective date for periods beginning on or after
FRS 24	Related Party Disclosures (revised)	1 Jan 2011
FRS 32	Classification Of Rights Issues (Amendments to) (*)	1 Feb 2010
FRS 107	Financial Instruments: Disclosures (Amendments to)	1 Jan 2011
INT FRS 114	Prepayments of a Minimum Funding Requirement (revised) (*)	1 Jan 2011
INT FRS 115	Agreements for the Construction of Real Estate(*)	1 Jan 2011
INT FRS 119	Extinguishing Financial Liabilities with Equity Instruments(*)	1 Jul 2010

(\*) Not relevant to the entity.

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# SUPPLEMENTARY STATEMENT OF COMPREHENSIVE INCOME – COMPANY

Year Ended 31 December 2010

	Schedules	2010	2009
	ochedules	\$	\$
		Φ	φ
Revenue	Α	26,948,159	39,550,275
Cost of Sales		(21,484,431)	(32,298,052)
Gross Profit		5,463,728	7,252,223
Other Items of Income			
Interest Income	В	5,641	670
Other Credits	С	714,914	908,444
Other Items of Expense			
Distribution Costs	D	(2,329,334)	(2,248,063)
Administrative Expenses	E	(2,438,129)	(2,962,949)
Finance Costs	F	(127,573)	(224,029)
Other Charges	С	(284,512)	(250,234)
Profit Before Tax from Continuing Operations		1,004,735	2,476,062
Income Tax Expense		(192,000)	(200,000)
Profit from Continuing Operations, Net of Tax		812,735	2,276,062

#### Not Part Of Audited Financial Statements

### Schedule A

Revenue	2010	2009
	\$	\$
Sales of goods	26,199,590	38,224,031
Dividend income	442,250	899,000
Miscellaneous income	177,439	281,806
Rental received	128,880	145,438
	26,948,159	39,550,275



# SUPPLEMENTARY STATEMENT OF COMPREHENSIVE INCOME – COMPANY

Year Ended 31 December 2010

#### Schedule B

Interest income	2010	2009
	\$	\$
Interest income	5,641	670

#### Schedule C

Other credits/(other charges)	2010	2009
	\$	\$
Allowance for impairment of trade debts - reversal/(loss)	(182,501)	367,531
Allowance for impairment of non-trade debts	-	(209,541)
Allowance for impairment on inventory – reversal	783,189	65,818
(Gain)/Loss on disposal of plant and equipment, net	114,226	2
Foreign exchange transaction gains	(282,414)	132,396
Impairment losses on plant and equipment	-	(40,693)
Gain/(Loss) on disposal of subsidiary	-	342,697
Plant and equipment written off	(2,098)	_
Net	430,402	658,210
Presented in the profit or loss as:		
Other Credits	897,415	908,444
Other Charges	(467,013)	(250,234)
	430,402	658,210

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# SUPPLEMENTARY STATEMENT OF COMPREHENSIVE INCOME – COMPANY

Year Ended 31 December 2010

#### Schedule D

Distribution costs	2010	2009
	\$	\$
	<b>+</b>	<u> </u>
Advertisement	45,049	12,261
Depreciation	21,851	15,224
Discount allowed	21,001	2,972
Entertainment and refreshment	223,518	199,733
Exhibition and promotion expenses	57,055	8,554
Insurance	48,825	65,242
Liquidated Damages	25	10,848
Marketing Office	20,423	101,158
Outwards freight charges	70,507	169,065
Outwards transportation	(272)	11,719
Packing expenses	15,055	12,356
Property tax	27,108	18,036
Reimbursement expenses	5,410	3,297
Rental – land	83,999	67,650
Rental – storage rent	126,992	99,016
Repair cost – post sales	497	30,000
Sales incentive	72,147	32,051
Security bond charges	-	-
Testing costs and tender documents	9,951	12,982
Transport expenses	10,268	14,991
Travelling expenses	124,272	189,772
Upkeep of machinery	20,404	10,517
Upkeep of motor vehicles	64,617	66,964
Upkeep of storage yard	60,013	23,653
Utilities	463	992
Subtotal	1,108,177	1,179,053
Staff costs		
Salaries	1,012,318	867,287
CPF and Levy	121,779	79,045
Bonus and CPF	20,093	56,846
Staff allowances	1,058	27,011
Staff transport	65,909	38,821
Subtotal	1,221,157	1,069,010
Total	2,329,334	2,248,063



# SUPPLEMENTARY STATEMENT OF COMPREHENSIVE INCOME – COMPANY

Schedule E

Year Ended 31 December 2010

Administrative expenses	2010	2009
	\$	\$
	<b></b>	
AGM expenses	21,899	6,370
Audit fee	57,100	105,900
Bank charges	57,246	311,129
Depreciation	199,775	182,322
Directors' fees	36,439	125,135
Donation & gifts	20,000	6,499
Insurance	19,819	(33,219)
Leasing of office equipment	8,635	8,849
Minor equipment	4,759	2,373
Medical fee	10,013	8,380
Newspaper & periodicals	613	2,232
Postages and courier	13,823	7,776
Printing and stationery	29,948	47,829
Professional fee	192,982	263,562
Property tax	15,060	10,020
Rental – office	39,625	24,412
Rental – land	52,559	37,583
Recruitment	4,237	5,772
Repair and maintenance	49,913	30,269
Subscription fees	29,341	24,428
Secretarial fee	18,200	31,330
Security	30,600	20,100
Staff accommodation	43,635	17,117
Staff insurance	25,311	21,761
Staff refreshment	26,527	18,568
Staff training and welfare	27,360	41,672
Sundry expense	23,549	54,733
Telephone and fax expenses	54,600	56,989
Temp staff allowance	2,029	280
Transportation	9,342	29,870
Travelling	132,625	18,580
Upkeep of motor vehicles Utilities	43,557 (7,499)	31,195 2,073
Otinities	(7,499)	2,073
	4 000 000	
Subtotal	1,293,622	1,521,889
Staff costs		
Salaries	474,435	359,069
CPF and Levy	74,286	37,166
Bonus and CPF	(17,979)	156,466
Directors' remuneration	613,465	888,359
Subtotal	1,144,507	1,441,060
Total	2,438,129	2,962,949

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# SUPPLEMENTARY STATEMENT OF COMPREHENSIVE INCOME – COMPANY

Year Ended 31 December 2010

#### Schedule F

Finance costs	2010 \$	2009 \$
	Ψ	Ψ
Interest on hire purchase Interest on short term loan Interest on trust receipts Interest on overdraft	13,821 113,296 456 –	12,521 170,466 35,916 5,126
	127,573	224,029



# **STATISTICS OF SHAREHOLDINGS**

As at 11 March 2011

Issued and Fully Paid-up Share Capital Number of shares Class of Shares Voting Rights \$13,321,597.04 187,550,000 Ordinary shares On show of hands: one vote for each member On a poll: one vote for each ordinary share

# **DISTRIBUTION OF SHAREHOLDINGS**

Size of Shareholdings	Shareholders	%	Shares	%
1 – 999	15	1.11	3,267	0.00
1,000 – 10,000	960	70.95	3,047,000	1.62
10,001 – 1,000,000	370	27.35	26,027,126	13.88
1,000,001 AND ABOVE	8	0.59	158,472,607	84.50
TOTAL	1,353	100.00	187,550,000	100.00

# PERCENTAGE OF SHAREHOLDING HELD BY THE PUBLIC

As at 11 March 2011, approximately 21.58% of the issued ordinary shares of the Company are held by the public. Rule 723 of the Listing Manual Section B: Rules of Catalist has therefore been complied with.

# TWENTY LARGEST SHAREHOLDERS

No.	Name	No. of Shares	%
1	XU JIA ZU HOLDINGS PTE LTD	140,625,000	74.98
2	BNP PARIBAS NOMINEES SINGAPORE PTE LTD	4,396,000	2.34
3	GOH BOON KOK	3,225,000	1.72
4	WU YU LIANG	3,225,000	1.72
5	DBS NOMINEES PTE LTD	2,376,107	1.27
6	TANN KAH HUAT ERIC	2,222,000	1.18
7	CITIBANK NOMINEES SINGAPORE PTE LTD	1,208,500	0.64
8	TAN KIM TEE	1,195,000	0.64
9	HSBC (SINGAPORE) NOMINEES PTE LTD	935,000	0.50
10	ONG HOCK HAI	903,000	0.48
11	KOH AH LECK	900,000	0.48
12	LOW CHIN YEE	854,000	0.46
13	UNITED OVERSEAS BANK NOMINEES PTE LTD	621,000	0.33
14	OCBC SECURITIES PRIVATE LTD	615,000	0.33
15	YAP CHING SEOW	615,000	0.33
16	KOH CHOON LEANG	601,000	0.32
17	LAU CHAN @ LUA CHAN	600,000	0.32
18	LEE CHEE KWAN	513,000	0.27
19	KOH HOO KWEE	442,000	0.24
20	PHILLIP SECURITIES PTE LTD	363,950	0.19
			00.74
	TOTAL	166,435,557	88.7



As at 11 March 2011

# SUBSTANTIAL SHAREHOLDERS

Substantial Shareholders as at 11 March 2011 as shown in the Register of Substantial Shareholders are:

		Number of Sha	ares	
Name	Direct Interest	Deemed Interest	Total	%
Xu Jia Zu Holdings Pte Ltd	140,625,000	_	140,625,000	74.98
Richard Koh Chye Heng (1)	-	140,625,000	140,625,000	74.98
Koh Eddie <sup>(2)</sup>	-	140,625,000	140,625,000	74.98
Indriati Khoe (3)	-	140,625,000	140,625,000	74.98

(1) Mr Richard Koh Chye Heng is deemed to have an interest in the shares held by Xu Jia Zu Holdings Pte. Ltd. by virtue of his holding more than 20% of the total issued shares in Xu Jia Zu Holdings Pte. Ltd.

Mr. Richard Koh Chye Heng is holding 1 golden share in Xu Jia Zu Holdings Pte Ltd and by virtue of Xu Jia Zu Holdings Pte Ltd's memorandum and Articles of Association, he is deemed to have the ability to exercise dominant influence over the parent company as well as the listed company.

- (2) Mr Koh Eddie is deemed to have an interest in the shares held by Xu Jia Zu Holdings Pte. Ltd. by virtue of his holding more than 20% of the total issued shares in Xu Jia Zu Holdings Pte. Ltd.
- (3) Madam Indriati Khoe is deemed to have an interest in the shares held by her spouse Mr Koh Eddie in Xu Jia Zu Holdings Pte Ltd.





# **STATISTICS OF WARRANTHOLDINGS**

As at 11 March 2011

No. Of Warrants	:	62,500,000
Expiry Date Of Warrants	:	11 January 2
		Register of N

11 January 2013 ("exercise Date"), provided if such day falls on a day on which the Register of Members and/or the Register of Warrantholders are closed or is not a business day, then the exercise Date shall be the next business day on which the Register of Members and the Register of Warrantholders are open.

Each warrant entitles the holder to subscribe for one (1) new ordinary share ("new Share) at an exercise price of S\$0.08 for each new Share on the exercise Date

# DISTRIBUTION OF WARRANTHOLDINGS

Size of Warrantholdings	Warrantholders	%	Warrants	%
1 000	10	0.50		0.00
1 – 999	48	8.59	39,557	0.06
1,000 – 10,000	364	65.12	1,415,743	2.27
10,001 – 1,000,000	142	25.40	8,807,468	14.10
1,000,001 AND ABOVE	5	0.89	52,187,232	83.57
TOTAL	559	100.00	62,450,000	100.00

## TWENTY LARGEST WARRANTHOLDERS

No.	Name	No.of Warrants	%
4	XU JIA ZU HOLDINGS PTE LTD	46.875.000	75.00
1		46,875,000	75.06
2	PHILLIP SECURITIES PTE LTD	1,726,232	2.76
3	RAMESH S/O PRITAMDAS CHANDIRAMANI	1,436,000	2.30
4	GOH BOON KOK	1,075,000	1.72
5	WU YU LIANG	1,075,000	1.72
6	DBS NOMINEES PTE LTD	701,553	1.12
7	ZHOU JINSHOU	500,000	0.80
8	TAN KIM TEE	445,000	0.71
9	LIM YAN LING	363,000	0.58
10	TAN JUI YAK	359,000	0.57
11	ONG HOCK HAI	301,000	0.48
12	OCBC SECURITIES PRIVATE LTD	232,000	0.37
13	LAU CHAN @ LUA CHAN	200,000	0.32
14	CHIA THIAN HEE HILARY	192,000	0.31
15	UNITED OVERSEAS BANK NOMINEES PTE LTD	184,000	0.29
16	KOH HOO KWEE	174,000	0.28
17	LEE CHEE KWAN	171,000	0.27
18	HENG THENG LIAN	137,176	0.22
19	HSBC (SINGAPORE) NOMINEES PTE LTD	120,000	0.19
20	CHONG YEN LI	117,000	0.19
	TOTAL	56,383,961	90.26



APPENDIX 10 April 2011

This Appendix is circulated to the Shareholders of Pan Asian Water Solutions Limited (the "Company") together with the Company's annual report for the year ended 31 December 2010 in respect of the proposed renewal of the Shareholders' Mandate (as defined in the Appendix) to be tabled at the Annual General Meeting of the Company to be held on 29 April 2011 at 2.30 p.m. at 2 Tractor Road Singapore 627966.

If you are in any doubt as to the contents herein or as to any action you should take, you should consult your broker, bank manager, accountant or other professional adviser immediately.

The Singapore Exchange Securities Trading Limited assumes no responsibilities for the accuracy of any of the statements made, reports contained or opinions expressed in this Appendix.

The Notice of Annual General Meeting and Proxy Form are enclosed with the Annual Report.

#### PAN ASIAN WATER SOLUTIONS LIMITED

(Incorporated in the Republic of Singapore) (Company Registration No. 197902790N)

APPENDIX IN RELATION TO THE PROPOSED RENEWAL OF THE SHAREHOLDERS' MANDATE FOR INTERESTED PERSONS TRANSACTIONS



# APPENDIX 10 April 2011

In this appendix ("Appendix"), the following definitions apply throughout unless otherwise stated:

### Companies within our Group

"Company"	:	Pan Asian Water Solutions Limited
"Group" or "PA Group"	:	Pan Asian Water Solutions Limited and its subsidiaries
"РА НК"	:	Pan Asian Water Solutions (HK) Limited
"Duvalco Valves & Fittings"	:	Duvalco Valves & Fittings Pte. Ltd.
"PA Shanghai"	:	PA Water Solutions (Shanghai) Limited
"PA Indonesia"	:	PT. Pan Asian Water Solutions
"PA Watertech"	:	PA Watertech Pte. Ltd.

# Other Companies,

### **Corporations or Organisations**

"APAM"	:	Associated Pan Asian Metal Sdn Bhd
"CDP"	:	The Central Depository (Pte) Limited
"Mantabury"	:	Mantabury Limited
"RM HK"	:	Richards Manufacturing (HK) Limited
"RM Malaysia"	:	Richards Manufacturing Sdn. Bhd.
"RSM"	:	Richards Sales & Marketing Sdn. Bhd.
"RV Qingdao"	:	Richards Valves (Qingdao) Co., Ltd.
"RV Malaysia"	:	Richards Valves Sdn. Bhd.
"RM Singapore"	:	Richards Manufacturing (SIN) Pte. Ltd.
"Duvalco International"	:	Duvalco International Pte. Ltd. (formerly known as Richards Valves Pte. Ltd.)
"SGX-ST" or "Stock Exchange"	:	Singapore Exchange Securities Trading Limited

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"Sinzhong Wuxi"	:	Sinzhong Valves & Fitting (Wuxi) Co., Ltd
"XJZ"	:	Xu Jia Zu Holdings Pte. Ltd.
General		
"Act" or "Companies Act"	:	Companies Act (Chapter 50) of Singapore
"AGM"	:	Annual General Meeting
"Associates"	:	(a) In relation to a corporation, means a director or Controlling Shareholder; a subsidiary or associated company; or a subsidiary or associated company of the Controlling Shareholder, of the corporation
		(b) In relation to a director, CEO, Substantial Shareholder or Controlling Shareholder of a corporation who is an individual, means his immediate family (being his spouse, child, sibling and parent); a trustee, when acting in his capacity as such trustee, of any trust of which the individual or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; or any corporation in which he and his immediate family together (directly or indirectly) have an interest of not less than 30% of the aggregate nominal amount of all the voting shares
		(c) In relation to a Substantial Shareholder, or Controlling Shareholder, which is a corporation, means, notwithstanding paragraph (a), any corporation which is its related corporation or associated company
"Associated Company"	:	An "associated company" means a company in which at least 20% but not more than 50% of its shares are held by the listed company or the group.
"Audit Committee"	:	The audit committee of the Company
"Board" or "Directors"	:	The directors of our Company as at the date of this Appendix, unless otherwise stated
"CEO"	:	Chief Executive Officer



# APPENDIX

10 April 2011

"Controlling Shareholder"	:	A person who holds directly or indirectly 15% or more of the nominal amount of our Shares or the voting shares in a company, as the case may be, or in fact exercises control over our Company or a company, as the case may be
"FY"	:	Financial year ended or, as the case may be, ending 31 December
"Independent Directors"	:	The non-executive independent Directors of our Company, as at the date of this Appendix, unless otherwise stated
"Interested Person"	:	An "interested person" means a director, chief executive officer or controlling shareholder of the listed company or an associate of such director, chief executive officer or controlling shareholder.
"Listing Manual"	:	The Listing Manual, Section B: Rules of Catalist of the SGX-ST as modified, supplemented or amended from time to time.
"Securities Account"	:	A securities account maintained by a Depositor with CDP but does not include securities sub-account maintained with a Depository Agent
"Shareholders"	:	Persons holding Shares of our Company
"Substantial Shareholder"	:	A person who holds directly or indirectly 5% or more of the total issued share capital in our Company or in a company, as the case may be
"\$" or "S\$" and "cents"	:	Singapore dollars and cents, respectively
"%"	:	Per centum or percentage

The terms "Depositor", "Depository Agent" and "Depository Register" shall have the meanings ascribed to them respectively by Section 130A of the Act.

Words importing the singular shall, where applicable, include the plural and vice versa, and words importing the masculine gender shall, where applicable, include the feminine and neuter genders and vice versa. References to persons shall include corporations.

Any reference in this Appendix to any enactment is a reference to that enactment for the time being amended or re-enacted. Any word defined under the Companies Act, the Listing Manual or any modification thereof and used in this Appendix shall have the same meaning assigned to it under the Companies Act, the Listing Manual or any modification thereof, as the case may be.

Any reference to a time of day in this Appendix shall be a reference to Singapore time unless otherwise stated.



### **1** INTRODUCTION

The purpose of this Appendix is to provide Shareholders with the relevant information relating to, and to seek Shareholders' approval at the AGM to renew the general mandate ("**Shareholders' Mandate**") that will enable the Group to enter into transactions with the Interested Persons in compliance with Chapter 9 of the Listing Manual.

Chapter 9 of the Listing Manual applies to transactions which a listed company or any of its subsidiaries or associated companies propose to enter into with an interested person of the listed company. An "interested person" is defined as a director, chief executive officer or controlling shareholder of the listed company or an associate of such directors, chief executive officer or controlling shareholder.

Chapter 9 of the Listing Manual allows a listed company to seek a general mandate from its shareholders for recurrent transactions of revenue or trading nature or those necessary for its day-to-day operations, which may be carried out with the listed company's "interested persons".

Pursuant to Chapter 9 of the Listing Manual, the general mandate was renewed at the Annual General Meeting held on 22 April 2010. Such renewal was expressed to take effect until the date of the forthcoming Annual General Meeting to be held on 29 April 2011. Accordingly, the Directors propose that the Shareholders' Mandate to be renewed at the Annual General Meeting to be held on 29 April 2011, to take effect until the next annual general meeting of the Company.

## 2 THE RENEWAL OF THE SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS

#### 2.1 Classes of Interested Persons

The Shareholders' Mandate will apply to Interested Person Transactions carried out with RM Malaysia, RM HK, Duvalco International, RV Qingdao and Sinzhong Wuxi and their Associates (the "Interested Persons" and each an "Interested Person").

Transactions with the Interested Persons which do not fall within the ambit of the proposed Shareholders' Mandate shall be subject to the relevant provisions of Chapter 9 of the Listing Manual.

#### 2.2 Categories of Interested Person Transactions

The Interested Person Transactions that will be covered by the Shareholders' Mandate are the purchase of valves and related accessories from the Interested Persons. The selection of the suppliers for such purchases is dependent on, inter alia, factors such as quality, pricing consistency, delivery schedule and the business relationship with the respective suppliers.

From time to time, our Group would purchase valves and related accessories from the Interested Persons. These purchases can be categorised as follows:





#### Common Inventory Items

Common inventory items are items which are covered under the standard price list based on the fixed price quotations provided by our suppliers and are applicable for purchases made during the agreed period and may be revised periodically.

#### Specialised Inventory Items

Specialised inventory items are items which are not covered under the standard price list based on the fixed price quotations provided by our suppliers.

#### 2.3 Rationale for and Benefits of the Shareholders' Mandate

The transactions with Interested Persons are entered into or are to be entered into by our Group in its ordinary course of business. They are recurring transactions which are likely to occur with some degree of frequency and arise at any time and from time to time. The Directors are of the view that it will be beneficial to our Group to be able to transact or continue to transact with the Interested Persons. It is in the interest of our Group to have maximum access to potential suppliers of valves and related accessories in order to procure the relevant valves and accessories which best meet the needs of our customers, having regard to, amongst others, the quality, response time, reliability of supply and pricing. It is intended that the Interested Persons Transactions shall continue in the future as long as they are in the interest of our Group and are not prejudicial to our minority Shareholders.

The Shareholders' Mandate and the renewal of the Shareholders' Mandate on an annual basis will eliminate the need to announce or convene separate general meetings on each occasion in order to seek Shareholders' prior approval for the entry by our Group into such transactions. This will substantially reduce the expenses associated with the convening of such general meetings from time to time, improve administrative efficacy, and allow resources and time to be focused towards other corporate and business opportunities.

The Shareholders' Mandate is intended to facilitate the Interested Persons Transactions, provided that they are carried out on normal commercial terms and are not prejudicial to our Company and our minority Shareholders.

Disclosure will be made in the annual report of the aggregate value of Interested Person Transactions conducted pursuant to the Shareholders' Mandate during the current financial year, and in the annual reports for the subsequent financial years during which the Shareholders' Mandate is renewed and in force.

#### 2.4 Review Procedures for Interested Person Transactions

To ensure that the transactions with the Interested Persons are undertaken on normal commercial terms and are consistent with our Group's usual business practices and policies, which are generally no more favourable to the Interested Persons than those extended to unrelated third parties, our Group shall implement the following procedures:



#### Purchases of common inventory items

- (a) In respect of purchases of common inventory items from the Interested Persons, the prices for such common inventory items are determined on the basis of a standard price list, which is determined and updated on a semi-annual basis by our Sales department, based on prevailing market pricing for similar products in the industry. Our Sales department will obtain two other quotations from non-interested persons (wherever possible or available) and document the non-interested persons' quotations received. Where fixed price quotations for any particular inventory item are not available from non-interested persons, any one of the Senior Technical Sales Managers of our Group (who shall not be an Interested Person in respect of the particular transaction) will determine whether the prices offered for that item by the Interested Persons are fair and reasonable and the terms of supply from the Interested Persons are in accordance with industry norms.
- (b) The standard price list will be reviewed against the non-interested persons' quotations and approved by our Audit Committee (as part of its standard procedures) as and when there are variations in the prices noted by our Sales department based on market knowledge or if there are no variations, at least on a semi-annual basis. In approving the standard price list, our Audit Committee will take into account factors such as quality, pricing consistency, delivery schedule, business relationship with the supplier and market pricing of raw materials. In addition, our Audit Committee will benchmark the prices on the standard price list to the prices of the raw material commodities, which are quoted on international commodity exchanges such as the London Commodity Exchange. The standard price list as at 31 December 2009 has been reviewed and approved by our Audit Committee.
- (c) Based on the approved standard price list, purchases of such common inventory items from Interested Persons at purchase prices which are at or below the prices in the approved standard price list and for which the value equals to or exceeds \$100,000 but is less than 5% of our Group's latest audited NTA will be reviewed and approved by Koh Eddie, our Managing Director cum CEO.
- (d) Purchases of common inventory items for which the value equals to or exceeds \$100,000 from Interested Persons at purchase prices which are above the prices in the approved standard price list shall be subject to the prior approval of our Audit Committee. The extent to which the purchase price exceeds the standard price (including any bulk discounts) and the reasons, such as purchase volume and lead time offered (i.e. delivery timeframe), will be analysed and recorded by any one of the Senior Technical Sales Managers of our Group (who shall not be an Interested Person in respect of the particular transaction) and reviewed by our Audit Committee in its approval process.

In addition, transactions more than 5% of our Group's latest audited NTA will be reviewed and approved by majority of the members of the Audit Committee prior to entering into the transaction.



#### Purchases of specialised inventory items

- (a) In respect of purchases of specialised inventory items equal to or exceeding \$100,000, our Group will obtain at least two other quotations from non-interested persons for comparison at the time of purchase. The price offered by the Interested Persons shall not be higher than the most competitive price offered by non-interested persons. In determining the most competitive price, non-price factors such as delivery schedules, technical specifications, margins from sale of end products, track record, experience and expertise, and where appropriate, preferential rates, rebates or discounts accorded will also be taken into account.
- (b) Purchases of specialised inventory items from Interested Persons equal to or exceeding \$100,000 but less than 5% of our Group's latest audited NTA will be reviewed and approved by any one of the Senior Technical Sales Managers of our Group (who shall not be an Interested Person in respect of the particular transaction).
- (c) Where it is impracticable or not possible for such quotations to be obtained, any one of the Senior Technical Sales Managers of our Group (who shall not be an Interested Person in respect of the particular transaction) will determine whether the prices offered by the Interested Persons are fair and reasonable and the terms of supply from the Interested Persons are in accordance with industry norms.

In addition, transactions more than 5% of our Group's latest audited NTA will be reviewed and approved by majority of the members of the Audit Committee prior to entering into the transaction.

#### 2.5 General administration procedures for all Interested Person Transactions

The Group has also implemented the following procedures for the identification of Interested Persons and the recording of Interested Person Transactions:

- (i) The Group Finance Controller will maintain a list of the Group's Directors, Substantial Shareholders and Controlling Shareholder and their respective Associates (which is to be updated immediately if there are any changes), and disclose the list to relevant key personnel of each subsidiary to enable identification of Interested Persons. The master list of Interested Persons which is maintained shall be reviewed at least on a semi-annual basis;
- (ii) The Group Finance Controller will also obtain signed letters of confirmation from key management personnel, the Directors, Substantial Shareholders and Controlling Shareholder of the Group and on a semi-annual basis as to their interests as well as their Associates' interests in any transaction with our Group;
- (iii) The Group Finance Controller will maintain a register of transactions carried out with Interested Persons (recording the basis, including the quotations obtained to support such basis, on which they are entered into) (the "Interested Person Transactions Register");



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- (iv) The Audit Committee will review the letters of confirmation from key management personnel, Substantial Shareholders and the Directors of our Group, and all interested person transactions at least on a semi-annual basis and the outcome of such review shall be documented and filed in the Interested Person Transactions Register; and
- (v) The Board would also be responsible for obtaining Shareholders' approval for recurring interested persons transactions which are carried out in the normal course of business.

In addition, our Audit Committee will include the review of Interested Person Transactions as part of its standard procedures while examining the adequacy of its internal controls. Our Board will also ensure that all disclosures, approvals and other requirements on Interested Person Transactions, including those required by prevailing legislation, the Listing Manual and accounting standards, are complied with.

Our Audit Committee shall review from time to time such guidelines and procedures to determine if they are adequate and/or commercially practicable in ensuring that transactions between our Group and our Interested Persons are conducted on normal commercial terms. Further, if during these periodic reviews by our Audit Committee, our Audit Committee is of the view that the guidelines and procedures as stated above are inappropriate or are not sufficient to ensure that Interested Person Transactions will be on normal commercial terms which will not be prejudicial to our Company and our minority Shareholders, our Company will (pursuant to Rule 920(1)(b)(iv) and (vii) of the Listing Manual) revert to Shareholders for a fresh mandate based on new guidelines and procedures for transactions with Interested Persons.

# 2.6 Review procedures for future Interested Person Transactions other than those covered by Shareholders' Mandate

Our Audit Committee will review and approve all interested person transactions as defined by the Listing Manual which are not covered by the Shareholders' Mandate to ensure that such transactions are on normal commercial terms and arms' length basis, that is, the transactions are transacted on terms and prices not more favourable to the interested persons than if they were transacted with a third party and are not prejudicial to the interests of our Shareholders in any way.

During its periodic review or such other review deemed necessary by it, our Audit Committee will carry out a review of records of all such interested person transactions to ensure that they are carried out in accordance with the following internal control procedures:

- (i) interested person transactions above \$100,000 are to be approved by a Director who shall not be an interested person in respect of the particular transaction. Interested person transactions below \$100,000 do not require such approval. Any sale or purchase contracts to be made with an interested person shall not be approved unless the pricing is:
  - (a) determined in accordance with our usual business practices and policies;



- (b) consistent with the usual margin given or price received by us for the same or substantially similar type of transactions between us and unrelated parties; and
- (c) the terms are no more favourable to the interested person than those extended to or received from unrelated parties.

For the purposes above, contracts for the same or substantially similar type of transactions entered into between us and unrelated third parties, if any, will be used as a basis for comparison to determine whether the price and terms offered to or received from the interested person are no more favourable than those extended to unrelated parties.

- (ii) In addition, we shall monitor interested person transactions entered into by us and categorise these transactions as follows:
  - (a) a Category 1 interested person transaction is one where the value thereof is in excess of 3% of the NTA of our Group; and
  - (b) a Category 2 interested person transaction is one where the value thereof is below or equal to 3% of the NTA of our Group.

Category 1 interested person transactions must be approved by our Audit Committee prior to entry whereas Category 2 interested person transactions need not be approved by our Audit Committee prior to entry but shall be reviewed on a semi-annual basis by our Audit Committee.

We will prepare relevant information to assist our Audit Committee in its review.

Before any agreement or arrangement that is not in the ordinary course of business of our Group is transacted, prior approval must be obtained from our Audit Committee. In the event that a member of our Audit Committee is interested in any of the interested person transactions, he will abstain from reviewing that particular transaction. Any decision to proceed with such an agreement or arrangement would be recorded for review by our Audit Committee.

Our Audit Committee will also review all interested person transactions to ensure that the prevailing rules and regulations of the SGX-ST (in particular, Chapter 9 of the Listing Manual) are complied with.

We will also comply with the provisions in Chapter 9 of the Listing Manual in respect of all future interested person transactions, and if required under the Listing Manual or the Act, we will seek our Shareholders' approval (where necessary) for such transactions.

Our Audit Committee is of the view that the review procedures and systematic monitoring mechanism of all interested person transactions as mentioned above are adequate in ensuring that such transactions will be on normal commercial terms and will not be prejudicial to the interests of our Shareholders in any way.



# 3 DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS

The details of the Directors' and Substantial Shareholders' interests in the Shares as at the Latest Practicable Date are set out below:

	Direct Inter	est	Deemed Interest		
	No. of Shares	%	No. of Shares	%	
Koh Eddie <sup>1</sup>			140,625,000	74.98	
Richard Koh Chye Heng <sup>2</sup>			140,625,000	74.98	
Indriati Khoe <sup>3</sup>			140,625,000	74.98	
Xu Jia Zu Holdings Pte. Ltd.	140,625,000	74.98			

<sup>1</sup> Mr Koh Eddie holds 80% interest in Xu Jia Zu Holdings Pte Ltd.

- <sup>2</sup> Mr Richard Koh Chye Heng is holding 1 golden share in Xu Jia Zu Holdings Pte Ltd and by virtue of Xu Jia Zu Holdings Pte Ltd's Memorandum & Articles of Association, he is deemed to have the ability to exercise dominant influence over the parent company as well as the listed company.
- <sup>3</sup> Mdm Indriati Khoe is deemed to have an interest held by her spouse Mr Koh Eddie in Xu Jia Zu Holdings Pte Ltd.

## 4 AUDIT COMMITTEE'S STATEMENT

The Audit Committee confirms that:

- (a) the methods or procedures for determining the transaction prices under the Shareholders' Mandate have not changed since the AGM held on 22 April 2010; and
- (b) the methods or procedures referred to as per above are sufficient to ensure that the transactions will be carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders.

If during the periodic reviews by the Audit Committee, it is of the view that the established review procedures are no longer appropriate or adequate to ensure that the transactions with Interested Persons will be transacted on normal commercial terms and on terms or conditions that would not be prejudicial to the interests of the Company and minority Shareholders, the Company will seek a fresh mandate from Shareholders based on new review procedures.



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### 5. DIRECTORS' RECOMMENDATION

Having fully considered the rationale set out in this Appendix, the Directors believe that the Shareholders' Mandate is in the interest of the Company and recommend that Shareholders vote in favour of the Interested Person Transaction Resolution as set out in the Notice of AGM enclosed in the Annual Return.

The Independent Directors of the Company are of the opinion that the Shareholders' Mandate is transacted on normal commercial terms and on terms or conditions that would not be prejudicial to the interests of the Company and minority Shareholders. Accordingly, they recommend that Shareholders vote in favour of the Interested Person Transaction Resolution as set out in the Notice of AGM enclosed in the Annual Return.

### 6 ANNUAL GENERAL MEETING

Your approval for the proposed renewal of the Shareholders' Mandate is sought at the AGM.

The resolution relating to the renewal of the Shareholders' Mandate is contained in the Notice of AGM as Ordinary Resolution 7.

## 7 ACTION TO BE TAKEN BY SHAREHOLDERS

If a Shareholder is unable to attend the AGM and wishes to appoint a proxy to attend and vote on his behalf, he should complete, sign and return the attached Proxy Form in accordance with the instructions printed thereon as soon as possible and, in any event, so as to reach the registered office of the Company at 2 Tractor Road Singapore 627966 not later than 48 hours before the time set for the Annual General Meeting.

## 8. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors accept full responsibility for the accuracy of the information given in this Appendix and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief, the facts stated and opinions expressed in this Appendix are fair and accurate in all material respects as at the Latest Practicable Date that there are no material facts the omission of which would make any statement in this Appendix misleading.

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Company will be held at 2 Tractor Road, Singapore 627966 on Friday, 29 April 2011 at 2.30 p.m. to transact the following business:

### AS ORDINARY BUSINESS

- To receive and adopt the Directors' Report and Financial Statements of the Company for the financial year ended 31 December 2010 together with the Auditor's Report thereon. (Resolution 1)
- 2. To re-elect Mr Wu Yu Liang retiring pursuant to Article 107 of the Company's Articles of Association. (Resolution 2)

Mr Wu Yu Liang will, upon re-election as Director of the Company, remain a member of the Audit Committee and as Chairman of the Nominating Committee and Remuneration Committee and will be considered independent for the purpose of Rule 704(7) of the Catalist Rules.

3. To consider and if thought fit, to pass the following Resolution: (Resolution 3)

"That pursuant to Section 153(6) of the Companies Act, Cap. 50, Mr Goh Boon Kok be and is hereby reappointed as a Director of the Company to hold office until the next Annual general Meeting."

Mr Goh Boon Kok will, upon re-appointment as Director of the Company, remain as Chairman of the Audit Committee and a member of the Nominating Committee and Remuneration Committee and will be considered independent for the purpose of Rule 704(7) of the Catalist Rules.

- 4. To approve Directors' fees of S\$35,000.00 for the financial year ended 31 December 2010 (2009: S\$125,135). (Resolution 4)
- 5. To re-appoint RSM Chio Lim LLP as auditors of the Company and to authorise the Directors to fix their remuneration. (Resolution 5)

# AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following Ordinary Resolutions with or without any modifications:

#### 6. Authority to allot and issue shares and convertible securities (Resolution 6)

- (a) That pursuant to Section 161 of the Companies Act, Cap. 50, and the listing manual of the Singapore Exchange Securities Trading Limited Section B: Rules of Catalist ("the Catalist Rules") authority be and is hereby given to the Directors of the Company at any time to such persons and upon such terms and for such purposes as the Directors may in their absolute discretion deem fit, to:
  - (i) issue shares in the capital of the Company whether by way of rights, bonus or otherwise;



- (ii) make or grant offers, agreements or options (collectively, "Instruments") that might or would require shares to be issued or other transferable rights to subscribe for or purchase shares including but not limited to the creation and issue of warrants, debentures or other instruments convertible into shares;
- (iii) issue additional Instruments arising from adjustments made to the number of Instruments previously issued in the event of rights, bonus or capitalisation issues; and
- (b) (notwithstanding the authority conferred by the shareholders may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while the authority was in force,

#### provided always that

 (i) the aggregate number of shares to be issued pursuant to this resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) does not exceed 100% of the total number of issued shares excluding treasury shares of the Company, of which the aggregate number of shares (including shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) to be issued other than on a pro rata basis to shareholders of the Company does not exceed 50% of the total number of issued shares excluding treasury shares of the Company. Unless prior shareholder approval is required under the Listing Rules, an issue of treasury shares will not require further shareholder approval, and will not be included in the aforementioned limits.

For the purpose of this resolution, the total number of issued shares excluding treasury shares is based on the Company's total number of issued shares excluding treasury shares at the time this resolution is passed, after adjusting for;

- a) new shares arising from the conversion or exercise of convertible securities, or
- b) new shares arising from exercising share options or vesting of share awards outstanding or subsisting at the time this resolution is passed provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the Singapore Exchange Securities Trading Limited, and
- c) any subsequent bonus issue, consolidation or subdivision of the Company's shares, and
- (ii) such authority shall, unless revoked or varied by the Company at a general meeting, continue in force until the conclusion of the next Annual General Meeting or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.

(See Explanatory Note 1)

#### 7. Renewal of Shareholders' Mandate for Interested Person Transactions. (Resolution 7)

That approval be and is hereby given for the purposes of Chapter 9 of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited for the Company, its subsidiaries and target associated companies (if any) or any of them to enter into any of the transactions falling within the types of Interested Person Transactions, particulars of which are set out in the Appendix to the Annual Report to shareholders dated 7 April 2011 (the "Appendix") with the interested persons described in the Appendix, provided that such transactions are transacted on normal commercial terms and will not be prejudicial to the interests of the Company and the minority shareholders of the Company and in accordance with the guidelines and procedures for Interested Person Transactions as set out in the Appendix and that such approval (the "Shareholders' Mandate") shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company; and the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

(See Explanatory Note 2)

8. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

BY ORDER OF THE BOARD

Toon Choi Fan Joanna Lim Lan Sim Company Secretaries

Singapore 10 April 2011



#### **Explanatory Notes:**

- 1. The Ordinary Resolution proposed in item no. 6, if passed, will empower the Directors, from the date of this Annual General Meeting until the next Annual General Meeting, to allot and issue new shares and/or convertible securities in the Company including a rights or bonus issue without seeking further approval from shareholders in general meeting for such purposes as the Directors consider would be in the best interests of the Company. The maximum number of shares which the Directors may issue pursuant to this Resolution shall not exceed the quantum set out in the Resolution.
- 2. The Ordinary Resolution proposed in item no. 7 is to renew the Shareholders' Mandate for transactions with interested persons and if passed, will empower the Company, its subsidiaries and associated companies or any of them to enter into certain interested person transactions with persons who are considered "interested persons" as defined in Chapter 9 of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited.

#### Notes:

- 1. A Member entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than two (2) proxies to attend and vote in his/her stead. A proxy need not be a Member of the Company and where there are two proxies, the number of shares to be represented by each proxy must be stated.
- 2. The instrument or form appointing a proxy or proxies, duly executed, must be deposited at the Company's registered office at 2 Tractor Road, Singapore 627966 not later than 48 hours before the time for holding of the above Annual General Meeting.

This announcement has been prepared by the Company and its contents have been reviewed by the Company's Sponsor, Collins Stewart Pte. Limited for compliance with the relevant rules of the SGX-ST. Collins Stewart Pte. Limited has not independently verified the contents of this announcement. This announcement has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Mr Alex Tan, Managing Director, Corporate Finance, Collins Stewart Pte. Limited at 77 Robinson Road #21-02 Singapore 068896, telephone (65) 6854 6160.

### **PROXY FORM**

#### PAN ASIAN WATER SOLUTIONS LIMITED

(Incorporated in the Republic of Singapore) (Company Registration No.: 197902790N)

#### IMPORTANT

- For investors who have used their CPF monies to buy shares of Pan Asian Water Solutions Limited, the Annual Report 2010 is forwarded to them at the request of their CPF Approved Nominees and is sent FOR INFORMATION ONLY.
- This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
   CPF Investors who wish to vote should contact their CPF

 CPF Investors who wish to vote should contact their CPF Approved Nominees.

*I/We	(Name)
of	(Address)

being a member/members of Pan Asian Water Solutions Limited (the "Company"), hereby appoint

	Name	Address	NRIC/ Passport No.	Proportion of shareholdings (%)
(a)				
and/	or (delete as appropriate)			
(b)				

as my/our proxy/proxies to vote for me/us on my/our behalf and, if necessary, to demand a poll, at the Annual General Meeting of the Company to be held at 2 Tractor Road, Singapore 627966 on Friday, 29 April 2011 at 2.30 p.m. and at any adjournment thereof.

Please indicate with an "X" in the spaces provided whether you wish your vote(s) to be cast for or against the Resolutions to be proposed at the Meeting as indicated hereunder. In the absence of specific directions, the proxy/proxies will vote or abstain from voting as he/they may think fit, as he/they will on any other matter arising at the Meeting).

No.	RESOLUTIONS RELATING TO	For	Against
1.	Directors' Report and Accounts for the year ended 31 December 2010.		
2.	Re-election of Mr Wu Yu Liang as Director.		
3.	Re-appointment of Mr Goh Boon Kok as Director.		
4.	Approval of Directors' Fees for the year ended 31 December 2010.		
5.	Re-appointment of RSM Chio Lim LLP as Auditors.		
6.	Approval for Directors to issue shares and/or convertible securities.		
7.	Renewal of shareholders' mandate for transactions with interested persons of the Company.		

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2011

Total number of shares in:	No. of Shares
a) CDP Register	
b) Register of Members	

Signature(s) of individual Shareholder/ Common Seal of Corporate Shareholders

Y

IMPORTANT Please read notes overleaf

#### Notes:

- 1. A member of the Company entitled to attend and vote at the above meeting is entitled to appoint one or more proxies to attend and vote in his/her stead. A proxy need not be a member of the Company and where there is more than one proxy, the number of Shares to be represented by each proxy must be stated.
- 2. This Proxy Form must be signed by the appointor or his/her duly authorized attorney or, if the appointor is a body corporate, signed by a duly authorized officer or his attorney and affixed with its common seal thereto.
- 3. The instrument appointing a proxy [together with the power of attorney (if any) under which it is signed, or a certified copy thereof], must be deposited at the Company's registered office at 2 Tractor Road, Singapore 627966 not less than 48 hours before the time fixed for holding the Annual General Meeting.
- 4. Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Chapter 50 of Singapore), you should insert that number of Shares registered in your name in the Register of Members, you should insert the number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instruments appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.
- 5. The Company shall be entitled to reject this instrument of proxy if it is incomplete, not properly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in this instrument of proxy. In addition, in case of members whose Shares are deposited with The Central Depository (Pte) Limited ("CDP"), the Company may reject any instrument of proxy lodged if such member is not shown to have Shares entered against his name in the Depository Register 48 hours before the time fixed for holding the Annual General Meeting as certified by CDP to the Company.

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# **CORPORATE INFORMATION**

#### **Board of Directors**

Richard Koh Chye Heng (Chairman)

Koh Eddie (Managing Director cum Chief Executive Officer)

Wu Yu Liang (Independent Director)

Goh Boon Kok (Independent Director)

Indriati Khoe (Non Executive Director)

#### **Nominating Committee**

Wu Yu Liang (Chairman)

Goh Boon Kok

Indriati Khoe

#### **Remuneration Committee**

Wu Yu Liang (Chairman)

Goh Boon Kok

Indriati Khoe

#### **Audit Committee**

Goh Boon Kok (Chairman)

Wu Yu Liang

Indriati Khoe

Company Joint Secretaries Ms Toon Choi Fan

Ms Joanna Lim Lan Sim

#### **Registered Office and Business Address**

2 Tractor Road Singapore 627966

#### Company Registration Number 197902790N

#### Share Registrar

Boardroom Corporate & Advisory Services Pte. Ltd. 50 Raffles Place #32-01 Singapore Land Tower Singapore 048623

#### **Auditors**

RSM Chio Lim LLP Certified Public Accountants (Member, RSM International) 8 Wilkie Road #04-08 Wilkie Edge Singapore 228095

#### **Principal Bankers**

The Hong Kong and Shanghai Banking Corporation Limited 21 Collyer Quay #08-01 HSBC Building Singapore 049320

United Overseas Bank Limited 80 Raffles Place #11-00 UOB Plaza 1 Singapore 048624

Australia and New Zealand Banking Group Limited 1 Raffles Place #32-00 One Raffles Place Singapore 048616

DBS Bank 6 Shenton Way #22-01A DBS Building Tower One Singapore 068809



# Pan Asian Water Solutions Limited

(Company Registration No.: 197902790N)

2 Tractor Road Singapore 627966 Tel : 65-6268 7227 Fax : 65-6268 9679 Email: pawater@panasian.com.sg Website : www.pawater.com.sg